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Wei, Francis C.M.
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Letter No. 14.
230 Park Avenue
New York City, U.S.A.
June 3, 1940

Dr. Francis C. M. Wei, President
Hua Chung College
Hsichow, Tali
Yunnan, China

Dear Dr. Wei

I have received your letter N.Y.9 of May 9 so that I now have all your N.Y. letters from #1 to #9. Your practiceof sending letters to me or to Mr. Smith every fortnight is very helpful and worthwhile even though the expense is great.

I note that you did not receive a copy of my #10 of February 16 and I enclose a copy herewith. My last letter to you was #13, dated May 27.

I have sent your N.Y. 9 to New Haven to be copied and sent to the Executive Committee. I have not circulated the 1939-40 figures prepared by Mr. Coe or the budget for 1940-41 as the figures will be confusing until I can relate them to my report of last November. Mr. Coe's letter of April 7th has arrived this morning but I shall have to study his figures carefully before I can comment on them intelligently. In fact I shall probably wait until he arrives in New York before I assemble a report to go to all the Founders. My first impression is that the information which is now available and which Mr. Coe can supplement will be quite satisfactory to them. In the meantime I believe you are fully protected in making your preparations for the year 1940-41 because of the report which I made to the Associated Boards with an advance estimate which indicated a possible deficit of U.S. $11,000 for which funds would be necessary from the Associated Boards. Apparently you will not need this much.

The Associated Boards at the Annual Meeting adopted a tentative list of special askings for 1940-41 which totals U.S. $250,000 of which $175,000, if received, will be distributed pro-rata to the colleges according to the special askings of each. The total of the preliminary askings is U.S. $278,536 with exchange figured at 10 to 1 for such items as will be converted into National Currency. On this basis Hua Chung would receive about $7,000.

The balance of $75,000 in the total of $250,000 to be asked for is (if received) to be held in reserve or allocated at the discretion of the Executive Committee as circumstances may require. The reason for this is as stated in my letter No. 13, viz. to build up a reserve fund in anticipation of future requirements, thus being in line with your recommendation that preparation be made for the cost of returning the colleges to their campuses. The whole basis of procedure will be revised before the campaign starts. I am a member of the Finance Committee and of the Executive Committee and of course we all shall have to be as wise and as even handed as possible in making this revision.

Referring to the operating sheets for 1939-40 and 1940-41, the treatment of foreign salaries is a very good way to handle this awkward matter. We can convert your figures into U. S. dollars if necessary for comparative purposes by using the salary rates in previous reports.

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I note your firm attitude regarding the strict use of funds of the special grants. I know, of course, that this would be your attitude, for it is right as well as necessary if the good will of your constituency is to be retained. It means that if any funds shall be borrowed from these special grants it should be only because the Executive Committee Pro-tem is reasonably certain as to where the money will come from in the near future to reimburse these grants. The funds in my possession probably will enable me to bring the balance in the Joint Account up to a total which will be in excess of the total of unexpected balances in these grants and one of the first questions which Mr. Coe and I will discuss will be as to how much we can transfer to a savings account and how thissavings account shall be controlled. I assume that this will be another joint account controlled as is the present one.

I note your remarks regarding your letter of January 22 to Dr. Lobenstine and the necessity for more missionary teachers of the right sort. I believe Dr. Sherman has written to you about the effort of the Founders to obtain at least one new missionary teacher from each of the three American missions whose qualifications shall be up to the standard which you specified.

The balance in the Joint Account as of May 21st was U.S. $13,240.25, your check # 14 for $200. having been presented but your check #13 for $300.00, dated March 2, has not been presented. As we have no notice from you of any checks drawn since your #14, I assume that none except your # 13 are outstanding.

I will not attempt to discuss the situation in the country resulting from the brutal savagery of the Germans in the last three weeks. The strain on the faith and character of the Christians of these United States is very great and I fear it will be greater before it begins to be relieved. The danger of physical and human destruction in this country in the near future is of course inconsiderable, but already we have a much more vivid realization of what China is going through. I cannot see any solution of the World's troubles except a Christian program of service but I am sure that such a program can be set up under proper leadership and will be found to be eminently practicable. God grant that such leaders will be raised up very soon, and that such a program will be inaugurated instead of one built upon hate.

With warmest regards to all my friends,

Yours very sincerely,

P.S. The minutes of the Annual Meeting will be sent to you shortly, but I suppose they willnot reach you for a couple of months.

Dr. Ruland, Dr. Lobenstine and Dr. Cressy made very instructive reports on conditions in the colleges in China and their effect was very encouraging. Dr. Lobenstine quoted a part of your letter of Jan. 22 to him and your remarks were in full harmony with the spirit of the meeting.

I quote the following paragraphs which will be of special interest to you:

REPORT OF THE COMMITTEE ON PROMOTION

AB-1091 VOTED to receive and record the report of the Committee on Promotion.

It was also

AB-1092 VOTED to approve the following recommendations:-

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1. Principles Underlying Promotional Activities: For the year 1940-41 the Associated Boards, while bearing in mind the responsibility of the various Directors for these institutions, will use all of its influence to bring about a maximum of cooperation among the individual colleges in China, avoidance of overlapping, concentration of effort, and the merging of courses and departments. The promotional activities of the year will be based upon the increasingly successful steps in cooperation among the Colleges and upon the desire of the Associated Boards that its special assistance shall further such cooperation, not render it unnecessary.

2. General Program: That for 1940-41 our promotional activities should follow four general lines: -

(a) Special Current Funds: The securing during 1940-41 of $250,000 of which so much as may be required shall be used for the sustenance of the individual Colleges and of the cooperative work in which they are engaged, and the balance shall be the nucleus of a substantial Rehabilitation fund for strengthening Christian higher education after peace has been restored.

(b) Increase in Capital Assets: Continual search for endowment funds on a flexible basis to strengthen the regular support of the Colleges, with possibly special efforts to secure funds for temporary buildings in certain places.

(c) Bequests: Increased emphasis upon placing bequests for the China College in wills of all our friends - those with modest resources as well as those with greater wealth.

(d) Maintenance of Regular Income: Constant efforts to maintain and to increase our regular income from all sources.

COMMITTEE ON CORRELATION

The report of the special committee to draft resolutions concerning correlation was presented by Miss Hodge. The proposed statement was considered and thoroughly discussed, after which it was

AB-1093 VOTED to adopt the following resolution: -

Resolved that, we hold correlation to inhere in the elimination of overlapping, and in developing, on the basis of the resources available, the maximum of economy and strength.

Specifically, correlation is greatly enhanced by the establishment of central library and laboratories, and the unification of the curriculum and of various administrative and student services. This is particularly important in the upper two years where large savings can be effected and an enriched curriculum offered.

We consider the union university the most efficient type of correlation, but note certain variations in Yenching, Lingnan and West China. Further we see certain possibilities and advantages in the Toronto or the Claremont plan whereby independent colleges on adjacent locations are able to have joint laboratories, a joint library, and a unified curriculum through interchange of students and joint lecturers, and would consider such a plan within the meaning of correlation.

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We note that the Associated Christian Colleges in Shanghai are basing their Program for Future Development upon lines similar to the Claremont plan. We would encourage them to continue, and request them to furnish the Associated Boards with such details as may from time to time be worked out, and officially adopted by the colleges concerned. We would pass on to them our conviction that the present world situation clothes this problem with new urgency.

We would further suggest that there be consultation of the four colleges in Shanghai and the two in Nanking as to what measure of correlation might be possible.

We would request the Committee on Christian Character, Staff and Curriculum to appoint a sub-committee to make a special study of this problem and report from time to time to the Executive Committee and to the Associated Boards.

RELIGIOUS TEACHING ON CAMPUSES

Discussion during the meeting brought out the desirability of having high grade teachers of religion on all campuses. Consideration of this matter resulted in the following action:-

AB-1094 VOTED to ask the Committee on Christian Character, Staff and Curriculum to make an intensive study of a plan whereby in due time there will be a highly qualified teacher of religion in each of our twelve Christian Colleges. Results are to be reported to the Executive Committee, who are authorized to make such allocation of funds as it shall deem wise to forward this proposal.

It was also

AB-1095 VOTED that the Committee on Christian Character, Staff and Curriculum be asked to consider the practicability of sending from time to time to China, lecturers on religious life, and that the Executive Committee be authorized to provide financing at its discretion.

The report of the Committee on Christian Character, Staff and Curriculum was too long to be embodied in the minutes and will have to be sent to you separately by the Associated Boards.

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[over]

June 7, 1940

Dr. Francis C. M. Wei
Hua Chung College
Hsichow, via Tali
Yunnan, China

Dear Francis:

I am sending you a copy of a letter I have written to Dr. Wood. I have written a similar one to Dr. Lobenstine for the Yale-in-China Board of Trustees and to Dr. Casselman for the Reformed Church changing, of course, the latter part of it which referred to Mr. Viguers, and saying that I cannot make a statement of positions to be filled by foreign missionary teachers we ask for, but that I am writing you for definite information. Will you, therefore, as soon as you can, send this to me? I presume, of course, you will want a Science man from Yale-in-China. Mr. Lyford wrote me under date of May 27, "I happen to know that some of the men of Yale-in-China are endeavoring to induce W. Burnet Easton to go to China as the representative of Yale-in-China in the College and the Middle School. I know Easton very well and he is an exceptionally fine fellow, but his training is for the ministry and I question seriously whether it would be advisable either for him or for Yale-in-China to have him take this job. It seems to me Yale-in-China should continue to be primarily interested in the School of Science."

I was delighted to have your letter of March 18, which I have had copies and circulated to the Trustees. I have also had extracts from letters you have written to Mr. Lyford and Mr. Smith. By this arrangement we can all keep in touch.

I am rejoiced to know that you have three Anglican clergymen in your midst, namely, Mr. Allen of C.U.T.C., Mr. Liu and Paul Tso. I hope Mr. Allen is going to be able to stay in China though I know the situation at home must make a srong pull upon him. It is fine news that Ed Hsu is going to be with you. I have seen him two or three times, and he is looking forward to his work at Hua Chung. John Lo is also planning to return this summer, as you know.

I have just had a nice visit from the Rev. Gilbert Baker. He left Monday night in time to catch the President Coolidge which sails June 8. He is definitely returning to Kunming for the Student Church there. This is Bishop Gilman's arrangements, and so far as I can see we ought not to try to interfere with it. He is a splendid person and it is good to know that the Sheng Kung Hui has such a good man in China.

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We are looking forward to the return of Mr. Coe. Mr. Lyford will rejoice, I know. I keep constantly in touch with Mr. Lyford. The College is indeed fortunate in having such assistance as he is able to give. From

From Bishop Gilman we heard of the accident of Mrs. Miller. He didn't have any late information, but we gathered from what he did have, the hope the hope that it might not be too serious.

Ever with warmest regards, I am

Affectionately yours,

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Copy to Mr. John L. Coe

June 11, 1940

ACK 9/27/40

President Francis C. M. Wei
c/o American Express Co.
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Wei:

Attached hereto are the minutes of the Annual Meeting of the Associated Boards. No attempt will be made at this time to go into great detail regarding these minutes, particularly as some of the references to the Executive Committee call for action by that group in order to complete the instructions of the Annual Meeting. However, I would like to call your attention to the following:-

On page 4, you will note reference to a report on the Colleges by Dr. Cressy. The Executive Committee is making further study of this report. The document itself is quite bulky, and we are uncertain just how it will fare in second-class mail to China. We have, therefore, suggested to Dr. Cressy that he take a sufficient supply of these copies with him when he returns to Shanghai and see that they get into your hands as soon as possible thereafter.

On page 5, you will note the report of the Committee on Christian Character, Staff and Curriculum. As this has been referred to the Executive Committee, such items in it as concern the field will be forwarded to you upon completion of their action.

On page 9 is the report of the Committee on Correlation under action AB-1093. We recommend this to your attention, particularly in reference to the items mentioned in the report.

Actions AB-1094 and AB-1095 are being considered by the Executive Committee shortly, and if anything can be done in connection with these actions, you will be advised as soon as consideration has been given.

Under the report of the Committee on Finance, you will note action AB-1090 to recommend certain procedure regarding the Sustaining Fund for the coming year. The working out of the details in connection with this action is now in the hands of a special committee. The effect of this on your program will be discussed as soon as the Executive Committee has taken action.

We trust that these minutes will reach you in good order. Also enclosed are the minutes of the Executive Committee of May 3 which preceded the Annual Meeting. There is nothing particular in these minutes which need discussion in this letter.

Sincerely yours,

JIP:VW
Enc. 2

Secretary

Via S.S. "Pres. Taft"
from San Francisco, Calif.

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Via S.S. "pres. Adams"
from San Francisco, Calif.

INDEXED

President Francis C. M. Wei
c/o American Express Co.
4 Des Voeux Road Central
Hong Kong, China

June 17, 1940

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9/27/40

Dear Dr. Wei:

In a recent letter to you we suggested that a letter would be forthcoming, giving information about the handling of faculty scholarships for the year 1941-42. There has been opportunity to see some indication of what might be available for next year, and it now appears that the amount of money which can be included in the Sustaining Fund for this coming year will still be the very limited amount which was included this last year. This means that we will not be able to give help on many of the applications which will be sent in. However, we do want to continue to work at this problem, with the hope of getting it so organized that as means develop which will enable us to take care of more applicants, we will have the plan operating in an efficient way. Perhaps during this next year, we can get at least our plans worked out.

One of the greatest difficulties this past year has been the time element, particularly in reference to the presentation of cases to different schools in time for proper consideration. We are, therefore, asking that all applications be sent to us in time to reach the New York office not later than November 1, 1940. There are, no doubt, applications which were made for the fall of 1940 on which we have not been able to help. Will you please repeat the applications for any such persons whom you wish considered for beginning work in the fall of 1941?

There are a number of details yet to be worked out by our committee, and this will be done early in the fall. In the meantime, the most important factor is the one of getting the applications, together with <u>full</u> information, into our hands so that we may begin our investigation of possibilities in November. Another important item is this matter of complete information. Every application should be accompanied by a transcript of grades, showing the courses taken and the grades received for college work taken to date. Any college in America considering an applicant requires this information, and it is useless for us to present a case without this record. Our committee, of course, will want to know the prospective plan for each person. This should include the length of time which the candidate expects to spend in America studying, as well as some indication of what your institution expects to do for him or her in the way of assistance on the expenses.

Attached hereto is a part of the report of the Committee on Christian Character, Staff and Curriculum, which deals with the sub-committee handling scholarships. This gives the background of the discussions to date. You will note a number of things which indicate the way in which this committee is approaching the problem. Each section of the report deals with some particular problem connected with scholarships, and the problem of making them effective. It is hoped that you will give this report careful attention, and in making applications for help in the year 1941-42, that you will give careful consideration to the tentative plans suggested therein.

I must again express to you our regret at not being able to enlarge this fund for the coming year. The funds available will only help a few. It is hoped that by keeping this small beginning alive and working, it will develop into something much larger in the coming years.

Sincerely yours,

Secretary

JIP:VW
Enc.

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Copy to: Mr. John L. Coe

Via S.S. "Pres. Cleveland"
from San Francisco, Calif.

INDEXED

June 27, 1940

ACK
9/27/40

President Francis C. M. Wei
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Wei:

Enclosed are the minutes of the meeting of the Executive Committee of the Associated Boards held on June 21, 1940. May I call to your attention the following items:-

1. Report of the Committee on Special Askings. This Committee had the very difficult task of considering the askings from the various Colleges, both as to the items to cover budget deficits, as well as special emergency askings. The Committee spent considerable time in going over the figures very carefully and adjusting them to come within the total amount set by the Annual Meeting of the Associated Boards for the Sustaining Fund this coming year. The processes concerned in doing this particular job are always difficult, and the members of the Committee made their recommendations with a great feeling of regret at not being able to give each of the schools the full amount of its askings. At the same time, the Committee was under the pressure of the effects of recent war news from Europe, and plans for the raising of the Sustaining Fund for next year had to be approached with a great deal of faith.

You will note in action E-1104 the amounts allocated divided into two columns. It is hoped that these amounts can be raised and sent to you, but they will only be available if and when secured. You will note under vote E-1105 the arrangements for the distribution and accounting of these amounts. The Executive Committee has made no attempt to limit the authorities on the field in the administration of these amounts from the Sustaining Fund, and no indication is given as to whether they apply to budget deficits or special items. As the amounts allocated become available, it will be left to you to decide what items on the field are the most urgent to which these should be applied.

2. The Associated Boards Budget for 1940-41. This item is handled in America, and we have written to the officials of each college board concerning the items included under vote E-1107. Explanations preceding the vote indicate how the shares were determined.

3. Visit of Board Members to the Field. Under vote E-1108 you will note the action taken regarding the visits of Dr. Ralph Diffendorfer and Dr. L. J. Shafer. Dr. Diffendorfer is a member of the University of Nanking Board, and Dr. Shafer is a member of the Fukien Christian University Board. We do not know yet what their itinerary will be, but they have been asked to visit any of the Colleges which are convenient to their trip as planned. If they succeed in getting to your campus, we hope that you will make use of their visit for strengthening the contacts between our work in America and the work on the field.

Other items in the minutes are self-explanatory.

Sincerely yours,

JIP:VW
Enc.

Secretary

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私立華中大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

校長室
OFFICE OF THE PRESIDENT

Air Mail to Hongkong
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Registered

June 27, 1940.

Received Aug 9

Mr. Oliver S. Lyford, Treasurer,
Hua Chung Board of Founders,
230 Park Avenue,
New York City, N.Y.,
U. S. A.

N.Y.11

Dear Mr. Lyford,

I have received your letters, No.12 dated May 10, No.13 dated May 27 and No.14 dated June 3, together with a copy of your letter No.10 dated February 16 which we seemed to have missed before. Enclosed please find a notice of the checks on our joint account in the National City Bank of New York in New York City, from Check No. 14 to Check No.21.

At the present stage it does not seem necessary for you to make any more deposits to our joint account. We still have enough national currency in the banks of Kunming and Hsiakwan, and owing to the recent developments in our part of the country, we are getting more money transferred from Kunming to Hsiakwan so as to meet any emergency. Our credit account in Hongkong is getting very low and so we do not feel apprehensive about it, especially when our account is in an American bank there.

I appreciate the concern of the Founders over the uncertainties of our support for the future from the two British Missions. Recent developments in Europe quite justified our worry. Since you wrote last, much has happened in France, and we really do not know what is going to happen to this world of ours. I realize now that it was premature judgement on our part to change gold in February for fear of unfavourable fluctuations. Hereafter we shall change only enough to cover our budgeted expenditure for three months at a time.

As a whole the College has been getting along very nicely. There has been some under-current between some individuals on the Faculty. It always keeps within limits, so that I hesitate to take any official action, although it has been very unpleasant. Dr. Casselman has written to me in detail about some episode, which he probably would explain to the Board of Founders. You may ask him to show the Board the letter I am writing to him on this matter. I am prepared to take any action that the Board may desire.

I wrote you previously that I expected a credit balance of NC$50,000 from our sustaining fund of US$7,000, at the rate of 15 to 1. According to Mr. Tan Jen-i's report from the Treasurer's Office, our average rate of exchange has been 14.6 to 1 for the cur-

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rent year. This enables us to realize Chinese $102,200 for the U.S. $7,000. According to your November Financial Analysis of our budget. NC$41,805 has to come out from the sustaining fund to balance the budget. At the last meeting of the Executive Committee Pro-tem, held on June 20, Mr. Tan reported the following items which have to be charged also to the sustaining fund: NC$725 deficit in General Administration; NC$871 for unexpected and therefore unbudgeted items; NC$12,385 for extraordinary expenditures, such as rice subsidy etc., making a total of NC$55,786. Deduct this from NC$102,200 the balance is NC$46,414.

After the meeting of the Executive Committee Pro-tem, Mr. Tan has reported to me also the following items which have to be charged to our sustaining fund since they have not been budgeted: NC$600 being College contribution to the local Food Relief Committee; NC$150 for local track meet held in May; NC$885 being dues from the student fees in the spring term of 1940; NC$2,546 being shortage of income from the student fees due to less enrolment. These four items make a total of NC$4,181. At the last meeting of the Executive Committee Pro-tem, we voted also to continue the food subsidy to our Staff and Faculty for three more months until the end of October when the situation will be reviewed again, since there are no prospects of prices going down in the near future. This will call for approximately NC$3,000. All these items will reduce our estimated credit balance by NC$7,000, leaving a probable credit balance of only NC$39,000. If prices should remain at the present high level, our NC$3,000 for subsidy for the low-salaried members of the Faculty and Staff will certainly not be sufficient, but it is futile for us to anticipate the future at the present moment.

With regard to the year 1940-'41, if our College should receive US$7,000 from the Associated Boards sustaining fund, we ought to be able to get along very well. But as you have indicated in your letters this will not take care of the British members of our Faculty if their support should fail to come from the British Missions.

It gives me great encouragement that the Founders and the Missions are taking more seriously the matter of sending more missionaries to our Faculty with the proper qualifications. We need particularly a good man for the Department of English Literature and one, if not two, for economics. We have to depend upon missionaries for the proper teaching of English language and literature, and as I have been emphasizing all these years, we must have a Christian man well-trained in the field of economics to develop this line of our work. We are doing our best to get the best Chinese, but they are few and are needed everywhere.

I am interested to read the paragraphs which you have quoted from the minutes of the annual meeting, which have not yet reached me. Things are developing so rapidly and so radically that we cannot plan for the future, but only the Almighty knows what situation we shall have to face when the war in China, as well as that in Europe, comes to an end, and when the outstanding problems of all the nations will be readjusted. Naturally with the recent developments in Europe and the effects on the Far East, particularly in Indo-China and possibly in Hongkong, we feel very apprehensive. If both the Indo-China route

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1002

and the Burma route are closed, we shall be bottled up. Worse things may happen yet, but we are in the hands of our Father.

With the kindest regards and the best wishes to the members of the Board as well as well as yourself, and remembrances to my friends in America,

I am,

Yours sincerely,

Francis C. M. Wei

President.

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私立華中大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

校長室
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Registered

July 3, 1940.

Rev. A. M. Sherman, S.T.D.,
412 Sycamore Street,
Cincinnati, Ohio,
U. S. A.

Dear Dr. Sherman,

I received your letter of June 7 on June 28. It had made fairly good time.

I am very much interested that you are trying to get the three Cooperating Missions in America to send us well qualified missionary teachers for the College Faculty. As I have written to the Board of Founders, we need a man for English Literature and one, if not two, man for economics. If Viguers should decide to come in August, well and good. If not, we must try hard to get someone of high calibre and with Christian purpose to strengthen our Department of Economics-Commerce.

Bishop Gilman has written that Walter Allen, son of Arthur Allen, formerly of the Y. M. C. A. and lately of Boone Middle School Faculty, may be available for the College. I understand from his father who happens to be visiting here from Chennan, that he has just received his M.A. degree from California. That is a start, but I have written to the Bishop advising that Walter should get a year of teaching experience in America before he comes. It may be good, however, to get him appointed at once for the College, so that he may go to teach in America with that in mind.

John Lo and his wife are definitely returning and I am glad of it. I am happy also to have Edmund Hsu for the Faculty from the Anking Diocese. The Rev. Geoffrey F. Allen and the Rev. Paul Tso are leaving this week for good. Carl Liu will be the only Anglican clergyman left, but Edmund Hsu will be here in September.

John Lo has written me that you had not heard from me for a long time. I am sorry that I did not write more often to you, but I took it for granted that all my fortnightly communications to the Board of Founders, either thru Mr. Smith or Mr. Lyford, are being duplicated and sent to you.

1004
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We are finishing the year happily. This morning we have the last examinations and Commencement will be on Saturday July 6 with Baccalaureate Service in the morning and the Graduation Exercises in the afternoon. Twenty-two students are being graduated, of whom my son John is one, taking his degree in physics. He will probably go to get some more training in radio, which is his special field. He is planning to take the examinations to enter the Graduate Radio Institute of Tsinghwa University in Kunming. I hope he will succeed in geeting in, but I do not know just how I am going to pay for his expenses with prices going up everyday with the rate of exchange remaining at such a high level in Macao, where my family is.

I shall write to you on other matters after Commencement. In the meantime let this brief letter suffice.

With the best wishes,

Yours affectionately,

Francis C. M. Wei

1005

230 Park Avenue
New York, N. Y.
July 18, 1940

Letter No. 15.

Dr. Francis C. M. Wei
Hua Chung College
Hsichow, Via Tali, Yunnan

Dear Dr. Wei:

Since receipt of your letter of May 24, N.Y. 10, I have been very busy completing the sale of my house and moving my family to a new location. This has greatly interfered with my business and China College affairs and only now am I beginning to get back into regular life.

The presence of Mr. Coe in this country and the few days which he and I have spent together have helped me a great deal and will help me a lot more in securing a full understanding of your financial conditions and problems.

I believe Mr. Smith mailed to you on July 5th a preliminary copy of the minutes of the meeting of the Executive Committee held on July 2nd. I do hope that the actions taken will seem to you wise and acceptable. They were such steps as we should take under similar situations in this country and Mr. Coe, acting as your personal representative, was of the opinion that you would approve.

At the request of the Executive Committee I cabled you on July 2nd as follows:

> FOUNDERS MEETING TODAY SENDS CONGRATULATIONS SUCCESSFUL COMPLETION ANOTHER YEAR APPROVED BUIGET.

The total of the Budget for 1940-41, as approved was N.C. $274,885 plus ten foreign salaries. I believe Mr. Coe has already written to you about this. He and I will have more to report to you after we have analyzed the situation further. Our principal problem relates to the cash balance on hand and the extent to which these funds should be used in the operations of 1940-41.

I have loaned to Mr. Coe your letter No. 10 of May 24th and therefore cannot answer it in detail at this time.

I was surprised to receive from the National City Bank in New York a statement showing that they had received from for collection four drafts on First National Bank and Trust Co. of New Haven totalling U.S. $6,103.05 and have collected this amount and credited it to the Joint Account. This made the balance in the Joint Account on June 27th $19,088.30. I have not received any later report showing the receipt of any checks from you against this account.

The world situation is so distressing that it is difficult to hold one's mind down to the immediate personal problems of each day. Naturally we are distressed by the difficulties which you are facing because of the proppect that traffic through French Indo China and Burma may be shut off. I hope all thinking people of China will realize that Britain's policy regarding the Burma Road is due solely to the desperate situation in which the British people are placed at the present time, with the possibility of a terrific attack by Germany at any time.

Our political situation in the United States, our unpreparedness and the uncertainties of the presidential campaign all make life very disturbing for us. However, there is a growing determination to lay aside all petty differences between employers and employess, between farmers and laborers and between competitors and to work out a more just and equitable way of carrying on all our affairs, -- in other words a more Christian way of life. I pray God that nothing may happen to deter this development.

With kindest regards to all my friends,

Yours very sincerely,

Oliver S. Lyford

OSL-f

Copies to Lobenstine
Sherman
Smith
Coe.

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私立中華大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

校長室
OFFICE OF THE PRESIDENT

Air Mail to Hongkong
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Registered

July 18, 1940 Received Aug 9

Mr. Oliver S. Lyford, Treasurer,
Hua Chung Board of Founders, N.Y.12
230 Park Avenue,
New York City, N.Y.,
U. S. A.

The letter of June 27 reports the receipt of #13 of June 27 and #14 of June 3.

Dear Mr. Lyford,

My last letter to you was N.Y.11 dated June 27 and the last letter I received from you was No.12 dated May 10.

I am very sorry that during the rush of the end of the term and of the Commencement season, I have not written to you or to Mr. Smith for fully three weeks. Commencement was on July 6, and since then I have been busy in getting things wound up after a little rest.

I received your cablegram from New York on July 8, and therefore it was just two days too late for me to announce it at the Commencement exercises. We are very happy to know that the budget has been approved by the Board of Founders acting also as the Board of Directors, and we wish to thank you and all on the Board for the greetings. I have reported the cablegram to the Senate, but the Executive Committee Pro-tem has not yet met. Sent July 2

I am hoping to complete my report for the last two years during next week and send it to the Board of Founders.

Indeed we have had a very successful year in spite of some of the difficulties among the faculty, which are being ironed out, although some of the major issues are still waiting for actions of your Board.

The spirit of the students this year has been very splendid, so different from that of the last year, which was due to the unsettledness so soon after our arrival here with the after-effects of the long trek from Kweilin. All the students entered into the spirit of Hua Chung examinations whole-heartedly and their results were very gratifying. Out of twenty-five taking the intermediate examinations at the end of the second year, only two failed, and the whole Senior class of twenty-two students completed satisfactorily all the requirements for the degree, which are harder than those of any other institutions in China and have been recommended to the Ministry of Education according to regulations. Besides these twenty-two, two from

1008

the past years have also completed their requirements and are graduated at the same time. I am enclosing you a list of these twenty-four graduates, indicating their sex, age and major departments. Practically all of them, except two who may be going to post-graduate studies, have found positions. For many of them, there are three or four positions to choose from, showing that the demand for our graduates has been increased in spite of the war conditions in the country. I am enclosing a copy of Mrs. Miller's article on the Commencement season. A copy of this together with another article by Mrs. Miller is being sent to Mr. Smith by ordinary mail.

It is our practice to give our special entrance examinations to the Christian middle schools graduating students in May and the public entrance examinations according to Government regulations in July. One hundred and four candidates in the affiliated Christian middle schools took the May examinations and sixty-nine have been qualified. From the results of these examinations, it is quite obvious to us that the war has affected the middle schools quite seriously and their standards have gone down as we may have expected. In view of this, we have to lower our admission standards somewhat, but they are still considerably higher than those required by the Government examinations for admission into universities. Of course we do not expect more than one half, perhaps less that that, of the sixty-nine qualified candidates to come to the college. We have to compete with Government universities, which have a bigger reputation and other attractions, and the difficulty of travel and transportation to Hsichow is always a problem, especially for the students from Hongkong and Macao now with the uncertainties of the Indo-China route. We are holding the public entrance examinations this week in Kunming, Hsichow, Hongkong, Kweiyang and Chungking. Report has been received from Hongkong that some fifty students are taking the examinations there, but there has been no word from the other centers. The number of candidates in Hsichow is only nine. It does not look likely that any of these will succeed, owing to the low standards of the middle schools in our region, but we may have to admit one or two in order to show our goodwill to the local people. We did the same last year.

Mr. Tan of the Treasurer's Office has been working hard to wind up the year, and as soon as his financial report for the whole year is ready after the end of July, which is the end of our fiscal year, I shall forward it to you.

All our missionary members of the staff, except Dean Taylor and Professor Margaret Bleakley, have gone to Hongkong or Rangoon for their vacation. Our German-Jewish physician is leaving this week and we have appointed a Chinese doctor to succeed him. This is Dr. Yao Teh-hua, who was formerly in charge of the Reformed Church Hospital in Yochow and later in charge of the Lutheran Hospital in Yiyang. He has to come all the way from Yiyang in Hunan, but we hope he will be here around the end of this month. It is very difficult to get a doctor nowadays, and we hope that Dr. Yao with his may years' of experience in Mission hospitals will be able to give us satisfactory services. We have in our infirmary two trained nurses from Shanghai. They got here only last month after we had not had any nurse since January with only Mrs. Allen volunteering for part of the time everyday, and they seem to be quite satisfactory.

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Most of the students have no home to go, but a few have gone back to Hongkong from the Freshman class, and we are keeping the hostels open. The students are paying their own board and other expenses during the summer.

The rainy season has started, but the rainfalls have not been heavy. Heavy rains do not usually come until August and early September. The weather for the season has been fine and the farmers are very cheerful. As I have reported previously, the bean and wheat crops have been good and indications are that we shall have a good harvest for rice. Prices have already started to come down. Rice is at present at the level of April, which means 1.7/9 pounds for each national dollar. It was at this level that we started to give the food subsidies for rice to the staff members, but we have to continue the second subsidy for a while yet, as, first, we do not know how long the rice will continue at this level, and secondly, our staff members have really suffered considerably even with the two subsidies during the last three months. As an illustration, I would like to report that both Dr. Hwang of the School of Education with a top salary and Dean Zee of the School of Science have been meeting a deficit of NC$50.00 a month since April even with subsidies.

We had a very good visit from Mr. Runnals who was on his way homeward to America. He spent three full days here and had opportunities to talk to me and other members of the faculty, to look over the whole establishment and to attend the Baccalaureate Service on July 6, but had to hurry away without seeing the Graduation Exercises in the afternoon, because he had already booked his seat on the plane. He took some pictures which we hope may be useful to the Board as well as to Yale-in-China. He will report to the Board his findings here.

I do not intend to go away at all during the summer, since so many are away from the faculty. There are so many things to attend to and I feel I ought to stay on in order to hold the College together. I keep my weekends free so as to have a little vacation and I can manage always to read in the evening and some in the afternoon, when it is not hot in this place. I am reading Aristotle over again and digging into the religious ideas of the Han Dynasty, which to my mind is the most important period in the history of Chinese culture and which always lures me as a field of research. This is my best vacation — to read and think about problems which are not connected with College administration. I feel the prick of a guilty conscience sometimes that when the world is topsy-turvey I should in my odd moments be absorbed in the study of philosophy and religion. But that is my best way of escape. When I enjoy the companionship of Aristotle and Kant or when I am roaming about in the forest of Chinese cultural regions, I feel lifted up even to the Almighty who has given us the great minds to enjoy and who has by His divine providence kept China developing for these many thousand years, presumably for a destiny that is to His glory and praise.

With the best wishes and grateful regards to you and all the members of the Board and other friends in America and England, I am,

Yours sincerely,

Francis C. M. Wei

President.

Commencement at Hua Chung College

* * * * * * * * * * *

Now that we have been a year in the remote, mediaeval Erh Hai Valley we are beginning to grow accustomed to our disadvantages and to appreciate our advantages. We might well have one of our calligraphers make a fair copy of the famous speech of the banished duke in "As You Like It", more especially the concluding lines which express a true philosophy.

"And this our life exempt from public haunt
Finds tongues in trees, books in running brooks,
Sermons in stones and good in everything."

These lines are so apt for us in our present situation I would have engrossed as I just said and hung in our Chapel for our daily meditation.

True we lack the comforts and the flesh-pots of Wuhan, not to mention the movies and the shops, but we have the chief essential for good hard study, namely peace and quiet without distractions. One can grow accustomed to physical inconveniences whether of bed or board when one can always feed one's soul on superb natural beauty and lose one's self in books or laboratory work with a calm mind. No one would choose to be uprooted and become a refugee but since today that is the fate of millions it behooves us to count our mercies in this haven we have found, and so we do now that the first most difficult months are over.

Our Commencement season proves our appreciation of our quiet academic year, the only uninterrupted year we have had since hostilities broke out. I include the examination period in the Commencement season. The student-body as a whole showed the benefits of an undisturbed year in their attitude toward the examinations and in the resulting grades. The bugaboo of our intermidiate examinations was faced unflinchingly and in all but two cases put to rout. The final examinations for the Seniors most appropriately were held in a loft of the Confucian Temple with Confucian tablets before them to inspire them to their best efforts.

The Commencement season really began on Sunday 16 when the regular morning service was wholly conducted by members of the Senior class. A certain proportion of our daily Chapel services has always been assigned to students but it is a new thing to give them sole charge of a Sunday morning service, -- a new thing and yet surely indicative of the growing desire everywhere to give students more voice in the religious life of our Christian schools. On this occasion different members of the class took different parts of the service and four others gave five-minute talks on their own spiritual experience while in college.

Class Day was observed the evening before Commencement Day. An interesting program of mingled jest and seriousness was given. Of course there was much merriment over the class history given episodically in pantomine. The chief joy of such a feature lies in the opportunity -- the final opportunity of caricaturing the faculty.

Commencement Day was July 6. The morning was devoted to the Baccalaureate service. The main body of the Chapel was reserved for the choir, the faculty and the seniors while the rest of the congregation sat on the terrace just outside, however since the big folding-doors had been taken down there was no feeling of a divided congregation. The service was conducted by the

Rev. Carl Liu, assisted by Dean Hwang of the School of Education and the Rev. Leonard Constantine. Dean Zee of the School of Science preached the sermon. The whole service was simple but impressive.

That afternoon at three o'clock the graduating exercises were held in the same place. The severe plainness of the Chapel had been softened by flowers and greenery brought from our nearest mountain. The procession reflected the difficulty of the times: only a few of the faculty had thought of their academics in their hasty flight hither; the number of guests had pathetically shrunk; the graduating class were plainly and soberly dressed in dark blue gowns of Chinese cotton cloth. However the procession the procession marched across the temple courtyard to the sounds of the traditional march as soon as the customary marshal, Mr. Eugene Hsu, struck the signal on the mellow old temple bell.

The order of exercises was practically unchanged from Wuchang days, although somehow it seemed much simpler, probably because the audience was so much smaller and included so few guests and yet during the program a goodly numbers of local gentry drifted in. The chief address was given by Mr. Carson Chang, head of the Bureau of National Culture in Tali. The address held the close attention of the audience and was well suited to the occasion. Prof. Pao of the Chinese Department gave the address to the graduating class to which one of their number responded.

After the College song and the benediction we all drifted over to the Faculty Common Room for tea, cake and conversation and one more Hua Chung year was ended and one more bevy of graduates were facing the wide, wide world, a world of tragedy and terror to meet which they will need all the spiritual fortification we trust they have acquired in this quiet valley.

Lucy Fish Miller

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HUA CHUNG COLLEGE

A List of 1940 Graduates

* * * * *

Name	Sex	Age	Degree	Major Department
Chow Yuin-chuin	Female	25	B.A.	Chinese Literature
T'ang Wan-yung	"	23	B.A.	English Literature
Ou Shuo-sheng	Male	25	B.Com.	Economics-Commerce
An Tze-min	"	25	B.Com.	-ditto-
Hsu Hsien-yu	"	25	B.Com.	-ditto-
Yee Chia-yin	"	27	B.Com.	-ditto-
Chang Pao-ying	Female	25	B.S.	Biology
Hu Tso-han	"	23	B.S.	Chemistry
Lee En-fou	"	23	B.S.	-ditto-
Chang Chen-huei	"	22	B.S.	-ditto-
Lien Mung-an	Male	23	B.S.	-ditto-
Ying Tsung-foo	"	22	B.S.	Physics
Wei Pao-ngo	"	23	B.S.	-ditto-
Lee Chi-chuin	"	24	B.S.	-ditto-
Ting Hsien-wen	"	22	B.S.	-ditto-
Yu Ngai-tao	Female	23	B.S.	-ditto-
Chen Shou-feng	"	25	B.S.	-ditto-
Liu Shuo-shui	"	26	B.Ed.	Education
Li Shuo-ying	"	25	B.Ed.	-ditto-
Teng Wen-shan	"	25	B.Ed.	-ditto-
Chow Tze-chen	"	26	B.Ed.	-ditto-
Chang Teh-seng	"	25	B.Ed.	-ditto-
Wang Chi-chia	Male	28	B.Ed.	-ditto-
Oong Ping-chong	"	28	B.A.	History-Sociology

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Arts 7
Science 11
Educ. 6
24

1020
+ 320
1340

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私立中華大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

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BOONE COLLEGE
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HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

Air Mail to Hongkong
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Registered

August 13, 1940.

Received in New Haven Sept 11

Mr. Oliver S. Lyford, Treasurer,
Hua Chung Board of Founders,
230 Park Avenue,
New York City, N.Y.,
U. S. A.

N.Y.13

Dear Mr. Lyford,

Your letter No.15 dated July 18 has been received. I am glad to hear that Mr. Coe's presence in America has been a help to you in the understanding of our financial conditions and problems.

As I have written in the same mail to Mr. Smith and probably a copy of this letter will be sent to you, I may be excused from making any repetition here. I have already written before to acknowledge the receipt of the Founders' greetings for our Commencement, received two days after the Commencement exercises, and the approval of our budget for the next year. The US$6103.05 sent from us to the National City Bank in New York is the amount of four drafts sent from the Yale-in-China Association in Changsha in payment of the Yale-in-China subvention, and since we wish to keep it in American currency and since the situation in Hongkong is uncertain, we have thought it best to send it back to New York for our joint account.

The world is certainly topsy-turvy and we do not know what is going to come out of this chaos. We feel more isolated in Yunnan with the closing of both the Indo-China route and the Burma route for certain commodities. Passengers can still come in as my younger daughter arrived from Macao last week and Dr. Richard Bien and family also arrived from Hongkong four days ago, but we do not know how long this will last. It is almost impossible to bring any supplies in from abroad. Fortunately it is easier to get books from America by book post than to have books sent in from Shanghai or Hongkong. In spite of all the rumours, my opinion is that our war will go on. Certainly it is not to the advantage of ourselves or to the friendly nations for us to conclude peace with Japan at this juncture.

I continue to work in my office through the summer, but I still find time for reading and play.

With the best wishes, I am,

Yours sincerely,

Francis C. M. Wei

President.

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Copy of letter from President Wei to Mr. Smith received in this office Sept. 11, 1940.

Air Mail to Hongkong
Clipper Mail to U.S.
Registered

August 13, 1940.

Mr. Robert A. Smith, Associate Secretary,
Hua Chung Board of Founders,
905-A Yale Station,
New Haven, Conn.,
U. S. A.

N.H.14

Dear Mr. Smith,

My last letter to you was N.H.13 dated June 14 by registered air mail and my last letter to Mr. Lyford was N.Y.12 dated July 18. I am sorry that I have not written earlier to fulfill my obligation of sending a letter to either of you fortnightly.

Enclosed herewith please find my report for the last two years. The accompanying copies of the administrative officers will be sent by ordinary mail together with another copy of my report.

Since July 23 I have been busy in checking the property in all the different departments in the College, which has raised some serious problems. There has been little loss of property, but a bit of mismanagement in the Yale-in-China School of Science which led to the termination of Dr. B.K. Chen's appointment. Dr. T.G. Djang has resigned as Head of the Department but keeps his professorship. Enclosed I am sending a copy of my report to the Senate, which was accepted unanimously and the Senate took unanimous action on Dr. B.K. Chen. I am also enclosing a copy of my letter to Dr. Dwight Rugh, which is self-explanatory.

Your letter of July 8, hand-written, was received on July 26 by air with the preliminary and unofficial minutes of the meeting of the Executive Committee of the Trustees held on July 2 enclosed. While I am not releasing those minutes, I have already sent out notices about the new election of the Executive Committee. I am a little bit puzzled as to the meaning of the Trustees acting as Directors concerning permanent appointments in the College. I would like to have more light on the matter.

Your letter of May 11 was received on July 2, enclosing the minutes of the special meeting of the Board of Trustees held on April 5. The news of the passing away of Bishop Stewart is very sad. He was a close friend of mine and only a short while before his death, I heard from him sending me some of his sermons and saying that he was being restored to health. A copy of your letter by ordinary mail dated June 5 was also received on July 26, enclosing a copy also of your letter of May 11.

I presume you have already received my cablegram mentioned in my letter to Dr. Dwight Rugh. It was prompted by Dr. Rugh's report that he had sent you a cablegram concerning sabbatical leave.

We are still in the summer vacation. News concerning the faculty is contained in the last paragraph of my letter to Dr. Rugh. Excuse me for not repeating it in order to save space in an air mail letter.

In our May and July examinations for admission we have qualified ninety-five candidates besides thirty-two recommended by the affiliated Christian Middle schools for admission without examination according to the College regulations. It is difficult to tell under the circumstances how many of these 127 students will come to the freshmen class next month. The uneasy situation in Indo-China may have scared quite a number away from the interior, driving them to Shanghai which people consider a safer place, much to our regret and indicating a regrettable mentality of young people accustomed to the atmosphere in Hongkong, and it is from Hongkong that we expect to have two-thirds of our freshman class for the next year. The Burma route is closed for the time being and it is too long a trek and too expensive for young students to come to the interior by it.

The rainy season this year is much better than that of last year, with fewer cases of illness and prospects of more reasonable prices in the autumn. Our German-Jewish doctor has left us and we have been trying hard to get another physician to take his place. We are in touch with one or two doctors at present and the likelihood is that a physician will be here before the term begins. Otherwise, things are normal and in spite of the many rumours, our part of the country is still quiet. With the severe bombing in Szechwan, we are happy to be in Yunnan.

With kind regards to members of the Board and particularly to yourself and your good wife,

I am,

Yours sincerely,

s/ Francis C. M. Wei

President.

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Report to the Senate

on Dr. B.K. Chen

Professor of Biology and Head of the Department

It is my unpleasant duty to report to the Senate that for some time after Commencement on July 6, I had heard confidential reports on the conditions in the Biology Department, which were quite disconcerting to me as President. I could not get any absolute evidence to establish a charge against Dr. Chen, but by the beginning of the last week I felt it was necessary for me to order an investigation in order to clear up the situation.

Therefore, on July 23 I gave instruction to Mr. Tan of the Treasurer's Office to start checking the property according to the inventories prepared by the different departments and handed in to his office. He was to do this department by department, beginning with Biology, Chemistry and then Physics, and the departments in the other two schools in the College and the offices. He was to have the assistance for this work of Mr. An Tze-ming, newly appointed Business Manager and Assistant Accountant, and he was to have the cooperation also of Dr. David Hsiung, proxy for Prof. John L. Coe, Treasurer, and also to do the checking under the supervision of the dean of the school, which was being checked at the time.

On July 24, early in the morning, it was reported to me by Mr. Tan, Dr. Hsiung and Dean Zee, that some of the books, purchased from America, had been missing from the Biology Department and were alleged by Dr. Chen to have been kept in the private houses of the members of the Department. I ordered those books to be returned immediately to the Department, mentioning some titles in particular, and to be checked according to the list.

On July 25, it was reported to me that Dr. B.K. Chen, Head of the Department of Biology, had left Hsichow to go to Tali, leaving with Dean Zee a note that Mr. Wu Hsin-fu would be responsible for all the property in the Department which was still to be checked as investigation had not been completed. He failed to return to the Department the particular books which I asked to be returned immediately, the order to return those books having been communicated to him in the afternoon of July 24 by Dean Zee. I have not been informed of the reason of his sudden leaving from Hsichow and I consider his leaving quite improper at that particular juncture. I have been informed subsequently that he has gone to Kunming.

The investigation of the Department has revealed to my judgment that the Department has been badly managed.

In the meantime, while investigation was still going on, I received a confidential official letter from Lingnan University in Hongkong that since May of last year Dr. B.K. Chen had been negotiating to go to Lingnan and teach biology and that he accepted definitely an appointment as professor of Biology in the Lingnan University for the year 1940-'41 and that the acceptance of this appointment had already reached Lingnan University. Since the letter is confidential, I am not in a position at the present time to produce it, but I am confident that Lingnan University will send us copies of his correspondence upon request from us.

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I regret that a member of the faculty, under obligation to continue his connection with the College, should have accepted an appointment from another university for the next academic year and should have neglected to inform the President about it as late as almost the end of July, when we should have made all the plans for the College for the next year. I consider this to be deliberate intention on the part of Dr. B.K. Chen to embarrass the College and particularly the Yale-in-China School of Science, by postponing as long as it is convenient to him for his selfish purposes to inform us about his acceptance of the appointment of another university, which would mean his leaving the College before the beginning of the next academic year. For these two reasons, I hereby consider Dr. B.K. Chen's appointment as a member of the College faculty terminated and I am taking steps at once to fill his vacancy.

I am communicating this action of mine to Dr. B.K. Chen, addressing my letter to the care of Mrs. B.K. Chen who is still in Hsichow, as Dr. Chen has not left us his address in Kunming, and at the same time I am appointing Prof. Yuh Kang-hua as Acting Head of the Biology Department and Mr. Wu Hs in-fu, Junior Lecturer in Biology, to take charge of all the property in the Department under the personal supervision of the Dean of Yale-in-China School of Science. In the meantime, until the investigation of the Biology Department is completed to the satisfaction of the President and of the Treasurer's Office, I shall still hold Dr. B.K. Chen responsible for the property. If there should be further facts revealed by the investigation that is of importance to my judgment, I shall take further steps for the protection of the interest of the College.

Investigation of the property in the other departments is still going on and I have given instruction that it must be as thorough as possible.

Submitted,

July 29, 1940.

President.

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Mr. Lobenstine: Please return after you have read. This is my office copy. Lyford

New York, N.Y.,
August 19, 1940

Dr. Francis Wei,
President, Hua Chung College,
Hsichow, China.

Letter No. 16

Dear Dr. Wei:

My last letter to you was my No. 15 of July 18th. Your letter N.Y.12 stated that the last letter from me was my No. 12, but your letter No. 11 acknowledged receipt of my No. 13 and 14. My last letters received from you were your N.Y. 11 and 12 which were both received on August 9th.

The information in your letter N.Y.12 regarding the commencement exercises and the satisfactory record of the students for the college year then closing were highly gratifying. I sincerely trust that the number of students for the new year will be considerably larger than last year. I am wondering whether you will have any applications for transfer from other colleges to the upper classes at Hua Chung? If Japanese action shall limit attendance at the colleges in Shanghai and Hongkong, and you are able to get food and other supplies, I should think there would be many applications of this character. Also it might result that you could secure additional missionary teachers from the occupied areas.

Mr. Coe at Ann Arbor is doing a lot of helpful work for the Founders. We shall have some important steps to consider at the September meeting of our Board. These will include the following:

Steps to protect the Bank Balances.

We are concerned about possible forging of singatures or other action by persons hostile to the College which would raid the bank funds of the College. Also we are concerned because only your signature is sufficient to draw funds from the Joint Account,and, if anything happened to you, no checks or drafts could be made immediately available for sale. I am discussing the matter with the National City Bank people and with Mr. Coe and shall make a report with recommendations to the Executive Committee. I think we shall recommend that two signatures shall be required on checks and drafts on the Joint Account, drawn in the name of the College in Hsichow, and two signatures on checks or drafts drawn on the account in the name of the Foundations. Next, I think we shall recommend that a new account be set up in the National City Bank in New York, to be known as the Reserve Account, and that all the balance in the Joint Account be transferred to the Reserve Account except, say $4,000. and that when the balance in the Joint Account falls below, say $2,000. the balance will be brought up to $4,000. by transfers from the Reserve Account. Checks and Drafts on the Reserve Account to be signed by two of the following officers of Central China College Foundation : President, Vice President, Secretary and Treasurer. With this set-up we should look to you to keep us advised of your probable financial requirements and it will be our duty to keep you advised of the operations and the balances in both these accounts. Both these accounts to be considered as belonging to

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the College and to be included in its financial reports. This plan may be modified before adoption but I thought you should be advised of what we are considering.

To be prepared for some such action as the above, please decide who should sign such checks with you and who should sign with him in your place if anything should prevent you from acting. Then please send to Dr. Wood in triplicate the signatures of these two persons. To cover all contingencies it might be well for you to send in triplicate the signatures of all the members of the Executive Committee Pro-tem. In any case it must be clearly understood that, until the Executive Committee in New York shall have passed formal resolutions regarding this matter, no signatures except yours and mine are good for checks and drafts on the Joint Account, and, after such resolutions have been passed and you have been notified, only the signatures authorized in said resolutions shall be good. The other signatures will simply be available in New York for emergencies.

Balances in Special Grants.

A report to the Founders will list the probable balances which will be on hand in the special and general accounts as of July 31, 1940, and there will be a discussion regarding the wise use of these balances and the final request to be made to the Associated Boards for a sustaining fund. We must make this request as low as possible. War conditions and the great demands for relief make it necessary for every agency to hold down its expenses to the very minimum limit.

Sabbatical Leaves.

The urgency for immediate action regarding this matter was such that the members of the Executive Committee who were available conferred and decided that the only action which could be taken under the circumstances was that which was embodied in Dr. Wood's cablegram to you last week. The matter will be reviewed and discussed further at the Founders' meeting.

Subsidies for Food, etc.

Mr. Coe has been asked to review the information which we have available and suggest modifications, if any, which may seem necessary in the budget for 1940-41 as approved at our last meeting.

The next to last paragraph in your letter N.Y. 12 moves me very deeply. It explains why we have great faith in you as our leader. I am so glad that you are having time, and have the disposition, for quiet contemplation and prayer such as Christ found necessary in the midst of his active life. And I am deeply impressed with the certain stability which must come from your "companionship" with Aristotle, Kant and the Chinese philosphers of the Han Dynasty, etc. I pray God

1020

that you may be preserved to become more and more a leader in the broader and finer Christianity which the world greatly needs.

Yours very sincerely,

Oliver S. Lyford

Copies to
Mr. Wood
Mr. Sherman
Mr. Lobenstine
Dr. Smith

HUA CHUNG COLLEGE
(Central China College)
WUCHANG, CHINA

Office of the Associate Secretary
905-A YALE STATION
NEW HAVEN, CONN.

Temporarily located at
HSICHOW, AN TAI, HONAN

1021

Copy of letter from President Francis C. M. Wei to Mr. Robert A. Smith: Received September 25, 1940.

Mr. Robert A. Smith, Associate Secretary
Hua Chung Board of Founders
905-A Yale Station
New Haven, Conn., U.S.A. N.H.16 September 2, 1940

Dear Mr. Smith:

My last letter to you was N.H.15 dated August 15. I hope my annual report to the Founders and Directors, with a duplicate copy sent with the accompanying reports from the Administrative Officers, under separate cover, has been received. If the Founders should see fit, please have the President's Report printed in America and send to my office in Hsichow 300 copies. It is more expensive to print the report in America, but to print it in China is now impossible and it is also impossible to have it sent in from Hongkong if it should be printed there. We need 300 copies for those alumni whose addresses are known to us and a few friends. We could use more if they are sent by you.

Two months of the summer vacation have gone by and in three more weeks the new term will begin. Prospects are not good for us to have a large entering class. We had hoped to have about two-thirds of our new students from Hongkong and Macao where there are a large number of Christian middle schools, but the close of the Indo-China road and the recent rumors concerning the movements of Japanese war ships on the waters around the Indo-China peninsula have scared many away from the interior colleges. But we are unable to predict our enrollment until after registration.

Professor B. K. Chen, Head of the Biology Department has had his appointment in the College terminated by action of the Senate. Prof. T. G. Djang has resigned from the Headship of the Chemistry Department and Dean T. W. Zee is now concurrently Head of Chemistry. Prof. K'ang hua Yuh is Acting Head of the Biology Department. Together with the Weekly Bulletin of the last week we are sending to you and the Founders, copies of our new regulations for the more efficient administration of the College.

Missionary members of the faculty who have been spending their vacation in Kunming are beginning to return to Hsichow. Mrs. Constantine's father died of cancer at advanced age in England. Assistant Professor Tsu-yao Chang, B.A. (Soochow), D.ès Lit. (Paris), has arrived with his wife to join the department of Economics-Commerce. We have hope that Mrs. P. V. Taylor may arrive in October to help teaching in the Department of Music. The newly appointed German Jewish lecturer in Music is still in Shanghai at the Friends Center waiting to come in through Ningpo, as he cannot get through Hongkong or Rangoon. Bishop Gilman has written that Arthur Allen's son, Walter Allen, B.A. (Pomona), M.A. (California), has been appointed for the Department of English Literature, but we have advised the Bishop to loan him to the Middle School in Chennan for a year, to learn the Chinese language and to get some experience in middle school teaching before he joins the college faculty. We shall heed him when Professor Margaret Bleakley of the Department goes on furlough a year from now.

We have appointed a Chinese doctor to succeed Dr. Meinzer in the College infirmary, but he has not yet arrived from Kwangsi. Fortunately, we have had little trouble from illness among our community this rainy season. There have been only a few mild cases of malaria and dysentery so far and the rainy season will soon be over. We hope the new doctor will be here before the opening of the term.

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All our new graduates are now properly placed. Miss Li En-fu, B.S. Chemistry, '40, has succeeded in passing her competitive examinations to enter the Chemistry Institute of the Academia Sinica. My son, John, is going to be research assistant in the Radio Institute of Tsing Hua University, now in Kunming. There is a great demand everywhere for our graduates, particularly from the Christian Middle Schools. Our graduates from the Economics-Commerce Department have two or three positions each to choose from, in banks and government offices.

The Government has ordered anew that all Schools of Education and Departments of Education in all the Universities and Colleges, with the exception of those in Peiping, Tientsin and Shanghai, stop admitting new students from this year. But the Government has also sanctioned our report of admitting new students to all our departments in the College, including the School of Education. We have written to the Ministry of Education pointing out the discrepancy between the two orders we have received and asking that we may still admit new education students. We are waiting with anxiety and interest what the Government will say. If our request should be refused it would not mean that our School of Education would stop work at once. The three classes now in the College will go on, and in three years' time the Government may change its policy. In the meanwhile, it is necessary for us to develop our Department of Economics-Commerce into a small School of Commerce with two departments in order to maintain our status as a university which requires three schools. We had the School of Commerce in mind when we first got registered in 1930. A detailed report on this plan will be sent to the Founders later when it is ready. It will mean the adding of two more appointments in Economics, which is a subject I always want to stress.

The bombing in Chungking has been so severe for the last three months and more that three quarters of the buildings are now gone. This is perhaps one of the reasons why the autumn session of the People's Political Council has not been called. I am eager to meet with my friends in the Council and to get in touch with the various government departments again. The next will be our last meeting.

Our part of the country remains quiet and peaceful. The situation in England seems to be better and we hope it will improve.

With the best wishes to you and the Founders, and friends,

Yours sincerely,

(signed) Francis C. M. Wei

President

Copied at New Haven, Conn.
October 10, 1940

1023

September 10, 1940

Acr
10/30/40

President Francis C. M. Wei
Hua Chung College
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Wei:

There is one matter on which we are having considerable difficulty in New York on which you can help us. Our supply of up-to-date catalogues of the Colleges is completely used up, and we are needing the most recent bulletins and catalogues which you have available. The only catalogues we have for a number of Colleges are very much out of date and we have frequent requests for information which is contained in such catalogues. May we request that you send us a supply (five to ten) of the most recent catalogues available, and also that, as such are published from time to time, that such a supply be sent us upon publication?

From time to time Chinese students who are completing their work in colleges in America ask us for information about appointments to teaching positions. Our answer is always that such appointments are made by the authorities of the Universities on the field, and that the only thing we can do is to send information concerning them to the Presidents of the Colleges. There will probably be occasion for us to tell you of the availability of certain people of this kind, and such information is forwarded to you not with the idea of requesting you to find places for them, but rather that you may know of the availability of these persons and can consider whether or not you wish to have us follow up their qualifications. This we will be glad to do if you so desire.

At the present time, we know of the availability of Dr. and Mrs. H. T. Chu. Dr. Chu has his B.A. from the University of Wisconsin, his M.A. from the University of Missouri, and his Ph.D. in Political Science from the University of Illinois. Mrs. Chu has her M.A. in History from the University of Illinois, and has been a fellow and assistant in the Northwestern University for the last two years. These people are planning to go this fall to West China, and we have suggested to them that they get in touch with the Presidents of the Colleges in the West China area upon their arrival in that part of the country. This will serve to notify you of their availability if they should apply to you later on.

Another request we have had is from Dr. Paul Ching-ssu Chen. He has been in this country about five years studying, and is now ready to return to China, hoping to find a teaching position. Certain information which has come to us indicates that it is important that his qualifications be thoroughly checked before any commitment or appointment is considered or made. In this case, we will conduct such an investigation if you are at all interested in his abilities or availability. He says that he has his M.A. from the Northwestern University, has done graduate work at Garrett Biblical Institute and the University of Chicago, and has his Ph.D. from the University of Iowa in the field of Religious Education.

Sincerely yours,

JIP:VW

Secretary

Via S.S. "Pres. Garfield"
from San Francisco, Calif.

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UNIVERSITIES
SEP 13 1940
JOINT OFFICE

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Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue . . . New York, N. Y.

September 11, 1940

Ack
10/30/40

To the Presidents of
The China Colleges

Dear Friends:

The lull of summer months has passed and we are now on the threshold of activities for the year 1940-41. Our New York staff members have returned from much-needed vacations and are ready to undertake a program which faces difficulties of unusual nature. We can assure you that the problems are being undertaken with great faith, high hope and courage.

The work of the fall includes definitely planned efforts in those sections of the country where previous work has been done. Late last spring Mr. William Gillanders joined our staff to take particular responsibility for work on the Pacific coast. His plans are well under way and increased interest and help is expected from this area. Mr. Vernon Ramseur, who was last year working from the New York office, has undertaken the development of new work in the Central Region, and has already begun work in Minneapolis. The task ahead becomes unusually difficult as the divisive interests caused by the war in Europe are faced by our friends, but we believe that the interest and friendship for China is real and can be thoroughly conserved.

The attached Progress Bulletin is the final one of the 1939-40 campaign. Subsequent small gifts increased the final total to $240,156. The death of Mr. Cravath just at the close of the year is a serious loss among our leaders. He had loyally supported every attempt made to further the interests of the Colleges and was in active touch with headquarters up until the day preceding his death.

Visits in the office from faculty members and students of the Colleges who have come to America to study have been greatly enjoyed. We are looking forward to seeing additional members as they arrive and start in on their year's work.

Summer is not the best time to expect visitors from China, but we have had the pleasure of an afternoon tea conference with Dr. F. C. Yen and a number of our leaders. Dr. Yen met with the group and spent several hours in discussion and explaining some of the current problems faced by China, and the relationship of our college work to them. The occasion was indeed worth while and of great help.

The reports of successful closing of your school year have been received with great interest and we congratulate you upon a difficult task excellently accomplished. We must particularly thank you for the high degree of cooperation which you have given to us here in America. Our requests for reports and information have been given thoughtful consideration, and while the final date for receipt of some of the reports has not yet been reached, the number which have already arrived indicate a high degree of efficiency on your part.

As this year's work begins, we in New York extend to you our best wishes for a successful year, with the assurance that your part will be well done, and that we will endeavor to support you in every way possible.

Sincerely yours,

Joseph I. Parker
Secretary

JIP:VW
Enc: Progress Bulletin No. 18

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INDEXED

September 20, 1940

AeK
10/24/40

Dr. Francis Wei
Hua Chung College
Hsichow, Yunnan
CHINA

(Envelope addressed
Care American
Express Co.
4 Des Voeux
Road Central
Hongkong)

Dear Dr. Wei,

You will remember that on June 21 our Associated Boards Executive Committee took action approving the proposal that we seek to secure an outstanding religious leader from America or Great Britain to spend the year 1941-42 visiting as many of the Colleges in China as time would allow, speaking or lecturing on religious subjects, and doing as much as possible to exert a lasting Christian influence upon the Christian Colleges themselves, and, so far as possible, upon the students of other types of institutions and upon other strata of Chinese society. A special committee was appointed to make a further study of the type of leader we should seek for such an undertaking and then to find and make arrangements for the right man for this important task.

The committee appointed to do this work has been making a preliminary study of the matter. It has asked me to write to you to get your own thoughts and suggestions as to the type of man who would be most welcome to the Colleges, and who would be able to render the most distinguished service in the field of Christian thought and leadership.

The first question we must face is of course that of the general type of man we would like to secure for this undertaking. There are three varieties of qualifications, all of which are highly desirable but which can hardly be combined in any one individual: -

(1) A Christian philosopher - a man who can clearly, simply, and winsomely present the Christian apologetic, the fundamental basis for the Christian philosophy of life as contrasted with the materialistic outlook.

(2) A Christian preacher - a man who has a winsome and persuasive ability as a public speaker, who is effective both in large meetings and in more intimate contact in winning the interest and support of people of all classes, and who can exercise the most powerful and lasting Christian influence upon the largest number of people.

(3) An outstanding Christian educator or scientist - a man who has won distinction in his own special field of education, science, or professional life; who may himself be a layman but whose

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vigorous Christian life and convidtions may make him an even more effective Christian apologist than any minister or theologian.

Of course these three types of qualifications are not mutually exclusive. Any man we select should have superior qualifications in all three categories, and many might combine in the highest possible degree two of these types of qualifications, particularly the first and second. The question is rather one of priority. To which of these three should we give the greatest emphasis - to the characteristics of the philosopher, the preacher, or the vigorous Christian character who has won recognition in some other field than the purely religious one?

The second question the committee would like to ask you is this: - Have you any specific suggestions as to the names of men who would be particularly acceptable to you in this connection? Even though it might prove impracticable to secure the man whom you would be most anxious to have visit China next year, your suggestion of specific names will help us to appraise more intelligently the type of leader you would like, and to know which of our American leaders are more widely known and are the most highly respected throughout China. Moreover, we are anxious to get the very best man available and not to be deterred by the fact that a man is extremely busy and engaged in very important work from which it would be difficult to pry him away for a year or so. Even the best is none too good for the task to be done, and for the opportunity that is here presented.

Third, if we do secure the right man for this undertaking next year, when and for how long a period should you like to have him at Hua Chung? Of course, the problem of transportation to and from Talifu presents a special difficulty. Obviously, too, in one year a man could not spend more than a few weeks at most in any one locality, if he is to come in contact with all of our Christian Colleges. Our hope is that if our initial experiment works out happily, it may be possible to send out such a leader as this each year, thus allowing us to send out from time to time men with a wider variety of qualifications, and possibly permitting variations in schedule that would allow each man to spend a longer time in each community he visits, even though not every community is visited every year. But for the first year, at least, we should try to send out some one who will cover the field as widely as possible, so as to give us a sounder background for future planning.

Since time already is hurrying along, and we must soon be actively seeking our man for next year if we are to have any hope of getting the highest caliber of leader, we would be grateful if you could send us your views, either individually or as a group

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vigorous Christian life and convictions may make him an even more effective Christian apologist than any minister or theologian.

Of course these three types of qualifications are not mutually exclusive. Any man we select should have superior qualifications in all three categories, and many might combine in the highest possible degree two of these types of qualifications, particularly the first and second. The question is rather one of priority. To which of these three should we give the greatest emphasis - to the characteristics of the philosopher, the preacher, or the vigorous Christian character who has won recognition in some other field than the purely religious one?

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Since time already is hurrying along, and we must soon be actively seeking our man for next year if we are to have any hope of getting the highest caliber of leader, we would be grateful if you could send us your views as promptly as possible.

Very sincerely yours,

BAG:MS

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UNIVERSITIES
SEP 23 1940
JOINT OFFICE

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Co-operating Units
Boone College
Griffith John College
Huping College
Wesley College
Yale-in-China College

私立中華大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

校長室
OFFICE OF THE PRESIDENT

(17)

Air Mail to Hongkong
Clipper Mail to U.S.
Registered

September 21, 1940

Received Oct. 19

Mr. Oliver S. Lyford, Treasurer,
Hua Chung Board of Founders,
230 Park Avenue,
New York City, N.Y.,
U. S. A.

N.Y.14

Dear Mr. Lyford,

I have received your letter of August 19, No. 16. Your letters Nos. 12, 13 and 14, as well as 15, have all been received.

The Financial Report for the year 1940-41, as prepared by Mr. Tan Jen-i in the Treasurer's Office, has been presented to the Executive Committee Pro-tem of the Board of Directors here, in the College. As it is impossible to arrange for proper auditing of the accounts in Hsichow, the Committee has taken action to ask me to send the report as it is with the Balance Sheet included to Mr. John L. Coe, Treasurer of the College now in Ann Arbor, with the request that he should as Treasurer present it to the Board of Founders with whatever explanation necessary from his personal knowledge of our financial conditions. I am sending to him this report by ordinary mail with a covering letter. We are not using air mail but only registered ordinary mail in order to safe postage. I hope the report will reach you in due course of time.

Registration of students took place on September 18 and 19, and lectures will begin on Monday, September 23. Quite contrary to your expectation as indicated in ~~your~~ the second paragraph of your letter No.16, our enrolment this year is unusually small, smaller than any previous years since 1931. This distresses us very much, and I know it will be very disappointing to the Founders as well. It is due entirely to the development in Indo-China, during the latter part of the summer vacation. We had hoped to have a good number of students from the Christian schools in Hongkong and Macao. We qualified a large number in our May entrance examinations. If half of those should have come, our entering class would be at least seventy-five. But the developments in Indo-China and the rumours about Yunnan and the Southwest, which had reached Hongkong, have scared practically all the students away from the interior. And so instead of coming to unoccupied China, they have all gone to Shanghai and Peiping, which is a fact almost shameful for us

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Chinese to mention. It indicates the general attitude of the young people among Chinese in Hongkong. Then the difficulty of transportation and the constant bombing in Chungking and Kweiyang have made it very difficult for students to come to us. We have heard from quite a few, both fr Chungking and in Kweiyang, that their belongings had all been destroyed by the enemy bombing, and so they are not able to go to college this year.

We have just advertised again in Kunming to receive more transfer students. The National universities in Kunming are on the move again and so some may want to come to us, but there is no telling since it is so late.

I read the portion of your letter No.16 concerning necessary steps to protect our bank balances to the Executive Committee Pro-tem when it met three days ago, and we are quite prepared to make whatever arrangement necessary for the signatures on checks according to your action.

I have received the cablegram from Dr. Sherman saying that under the present circumstances sabbatical leaves with foreign travel for our faculty members are impossible. I had been expecting a reply to that effect.

The Senate of the College has adopted four more regulations governing the subsidies for faculty and staff members, and these have received the sanction of the Executive Committee Pro-tem. If the subsidy plan should continue for the whole year on its present basis, it would mean NC$18,000 on the budget. This was pointed out carefully to both the Senate and the Executive Committee Pro-tem when new regulations were under consideration. It means therefore that we have to add NC$15,000 to our item of faculty and staff subsidies. Please note this and report it to the Board of Founders. Enclosed I am sending you a copy of the new regulations as adopted by the Senate and approved by the Executive Committee Pro-tem. The previous plans have already been sent to you.

With kind regards,

Yours sincerely,

Francis C. M. Wei

President.

1032

(31

COPY

TO MEMBERS OF THE FACULTY AND STAFF
OF
HUA CHUNG COLLEGE

In addition to the schemes of giving subsidies for high prices of food, the regulations for which have been previously announced, the following regulations have been adopted by the College Senate and approved by the Executive Committee Pro-tem of the Board of Directors, to take effect from August 1st of this year. Enclosed please find a copy of the information and application blank mentioned under 2. Please fill this and hand in to the Treasurer's Office before the end of this week.

President.

September 19, 1940.

* * * * * * *

Additional Regulations for Giving Subsidies to the Faculty and Staff Members of Hua Chung College

1) The present subsidy scheme shall be continued until the end of January 1941; after January 31, 1941, if the index number should go below 400, the second subsidy shall be removed, and if the index number should go below 200, both subsidies shall be removed; and there shall be one month's notice before the removal of either subsidy.
2) For members of the College Faculty and Staff, whose families are not or not entirely in Hsichow, subsidies shall be granted according to the present schemes on sending in certain information and application blanks.
3) In view of war time conditions, steps shall be taken to revise the present salary scale to take effect beginning with the academic year 1941-'42.
4) As a war time measure, junior lecturers and assistants and staff members of similar ranks, whose salaries are $100.00 or more, shall be given the salary according their length of service plus one year; and those whose salaries are less than $100.00, shall be given the advantage of two extra years' service.

1033

Ack. 10-31-40 JDP

私立中華大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

校長室
OFFICE OF THE PRESIDENT

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

Air Mail

INDEXED

September 27, 1940.

Mr. Joseph I. Parker,
Associated Boards for Christian Colleges in China,
150 Fifth Avenue,
New York City, N.Y.,
U. S. A.

OCT 21, 1940

Dear Mr. Parker,

Your letters of June 11, 17, 21 and 27, all with enclosures, reached my office during the summer vacation. I am sorry that I have not been able to answer them earlier than this.

SUSTAINING FUND. We, serving in the Christian colleges in China, have noted with deep appreciation the interest of the Associated Boards and friends in Christian higher education in a time like this and their efforts in trying to raise a sustaining fund of $250,000 for the year 1940-'41. We understand how difficult it is to raise money even in America at the present time with all the calls from Europe and other parts of the world. I wish you every success and hope you will convey to the Associated Boards my best wishes and our sense of gratitude.

As I have written to the Hua Chung Board in New York and particularly to Mr. Lyford, our Board Treasurer, our emergency needs in the College are increased everyday and some of them are quite unexpected with the rising prices due to war conditions in the country. As I am writing regularly at least twice a month to either Mr. Lyford or to Mr. Robert A. Smith, the Associated Secretary of our Board with his office in New Haven, I have not been writing to you, trusting that my communications and reports to our own Board will be shared with you by the officers of our Board if they see fit.

CHRISTIAN CHARACTER OF THE CHRISTIAN COLLEGES IN CHINA. This is a very important problem and it is very encouraging to those of us working in China that the Associated Boards in their recent meetings are paying closer attention to it. It is for the Christian character that the Christian colleges are existing in China and in it we hope to make our contributions to higher education.

You may trust that we are doing our best to maintain the Christian character, but I would like to call your attention to the fact that with the newly promalgated Government curricula for all the departments in the universities and colleges in this country, our liberty of offering courses in religion and the freedom of the students in electing them for credits to be recognized by the Government for graduation have been much more limited than before. Our only comfort is that religious exercises are still free, although attendance must not be compulsory. We are still continuing to offer courses in religion, but students may elect them only when they are free electives in the departments in which they are majoring. We can, of course, lead the students to take courses in religion either outside of the Government curriculum or in informal study groups. I have been giving a great deal of

1034

thought to this matter and we hope we shall be able to accomplish something in the course of a year or two which will be worthwhile for us to report to you as well as our Board of Founders abroad. We have a smaller enrolment in the College this year owing to the sudden development of the situations in Indo-China. But this gives us a greater incentive to do more intensive religious work among the students. Chapel attendants have been greater and more encouraging. The spirit is better than ever before.

FACULTY'S SCHOLARSHIPS. I am very much interested in your scheme of trying to secure scholarships or fellowships for faculty members, particularly in the departments of humanities in the Christian colleges as indicated in your letter of June 17. We have in mind a young lecturer in economics, whom we like to send to America for further post-graduate studies, so that he may come back to our College and help the Department of Economics-Commerce, to which we attach a great deal of importance. He is a graduate from Yenching University and had had eight years of teaching experience in middle schools before he went to the London School of Economics for two years of post-graduate work. He is now in the second year serving as lecturer in our College and it is my hope he will be able to complete the work for his doctorate in an American university. I would prefer him to go to Columbia, Harvard or Yale, where the department of economics is stronger. It will be a great help to us if you could do whatever you can to secure for him a chance for graduate studies in the States. I am asking him to get a transcript of his records from Yenching University in order to support his application for a fellowship.

To my mind it is very important that we should develop our Department of Economics-Commerce into a school of commerce, which was a part of our scheme in reorganizing the College in 1929 and in reporting to the Government for registration as a university in 1930. We are looking forward to the time when we shall move back to our original site in Wuchang. Wuhan has been and will be a great commercial center. Nothing is more important even from the point of view of the Christian movement in China that we should send out from our College a number of Christian men who could approach economics and business problems in a Christian spirit. Much of the trouble in the world to my mind has been due to the fact that economics has been so much divorced from Christianity. Christian ideals must be upheld in the business world before we could begin to have an economic order compatible with our religious convictions.

For this reason our Board of Directors and our College Senate have been supporting me heartily in my desire to strengthen our work in the Department of Economics-Commerce with the view of developing it into a school of commerce. But it has been my experience that it is very difficult to secure Christian men who are well trained in economics to fill our teaching positions. The Government and commerce in China have absorbed all the prople trained abroad and the demand is greater everyday. I would like very much to send to America for post-graduate training one or two of our graduates from our Department of Economics-Commerce who are promis ing enough to develop into mature scholars for teaching and research in our College. If you should give me any encouragement at all, I would submit for your consideration one or two names in the course of the next year who may want to stand the candidacy for graduates' fellowships in American universities.

In the case of our lecturer that I have mentioned two years abroad would be necessary and in the case of the younger graduates three years would be the minimum for their post-graduate work. To build up the

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1035

teaching staff for this Department in our College, we must develop Christian men who will take teaching as their life-work and who share our ideals in education in the Christian Colleges and who are loyal to the institution in which they serve.

With best wishes,

Yours sincerely,

S/ Francis C. Wei

President

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1036

Extracts from letter of Dr. Wei to Dr. Arthur M. Sherman, dated at Hsichow September 28, 1940

"The College reopened on September 18. Owing to the situation in Indo-China, students have not been able to come from Hongkong or Macao, and the rumours current in occupied China during the summer about the uncertainty of the Province of Yunnan as well as the difficulty of transportation have scared away a number of students from us. So the enrollment is much reduced. But all the Government universities and colleges in Kunming have received order from headquarters to move away from Kunming, either into Szechwan or to the east or north of the Yunnan Province. This will mean the students will do very little work or not at all during the coming semester. We have advertised in the newspapers in Kunming that we would take transfer students, if they should present credentials and transcripts of records and pass our test in English. Some students who have passed the Government entrance examinations for admission into the Government universities as freshmen may also come to us by passing an additional test in English. We hope in this way we may be able to increase our number of students this term, but we do not want to go to the extreme of increasing of our enrollment by lowering too much our standards. So far, we have been able to maintain our pre-war standards and keep up the good spirit of the students, which has been restored to the College during the last year. Arrangements are under way to take in a sub-freshmen class after the winter vacation, so as to give students an additional term of preparation for college on the top of their middle school training, as the middle schools, particularly in this province, have very low standards and even those who have moved into the province from outside, such as our own Diocesan Union Middle School in Chennan, have suffered much in their work and consequently in their standards from the interruptions of work caused by the moving. This sub-freshman class is quite in accordance to Government regulations and our faculty can easily take care of it."

"Just a word about my own family. My elder daughter, Anna, has passed the examination to go to the Peiping Union Medical College, but owing to the situation in the country, she is teaching for a year in an Anglican middle school for girls in Hongkong, hoping that she may be able to start her medical work a year from now. My eldest son, John, has finished the college, specializing in physics. He hopes to get into the Tsinghwa Radio Research Institute, but that Institute has received orders to move, and so instead of lying idle for an indefinite length of time, he may go into middle school training too, for a year. My younger son, Paul, is still in Macao. He is not going to college, but wants to get some practical training for a vocation. My youngest child, a daughter, is in the freshman class here, majoring in English. She is the only member of my family staying with me in Hsichow."

Copied at New Haven, Conn.,
November 21, 1940

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1037

Co-operating Units
Boone College
Griffith John College
Huping College
Wesley College
Yale-in-China College

私立中華大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

校長室
OFFICE OF THE PRESIDENT

Air Mail to Hongkong
Clipper Mail to U.S.
Registered

September 28, 1940.

Rev. A. M. Sherman, S.T.D.,
412 Sycamore Street,
Cincinnati, Ohio,
U. S. A.

Dear Dr. Sherman,

Both Dr. John C. F. Lo who returned to the College in August with his wife and Miss Cox who visited us from Chennan the last two weeks told me that they saw you in America and that you did not seem to have heard frequently enough from me about the College. I am very sorry that I have not written you more often than I did, but since last November I have written fourteen letters to Mr. Lyford and sixteen letters to Mr. Smith in New Haven, reporting on the College from time to time, on the average of about one letter every fortnight. I presume both Mr. Lyford and Mr. Smith have got my letters duplicated and sent to you and the other members of the Board of Founders. This was the instruction I received last winter from the Board of Founders. Of course, I ought to have written to you personally and you must pardon me for my negligence in my correspondence with you.

The President's annual report, covering the last two years since the College moved out from Wuchang, was sent to Mr. Robert A. Smith in the middle of August accompanied by reports to the President submitted by the administrative officers in the College. The Treasurer's report was sent only two weeks ago as it had taken Mr. Tan a long time to get it ready. I wrote to Mr. Smith asking him to have my report printed in America and sent to members of the different Mission Boards and other friends who are interested in our work. In the New Haven office there is a longer list of people to whom we ought to send news of the College from time to time, and also a shorter list which I prepared with Richard Weigle when I was in New Haven three years ago. Mr. Smith will use his discretion in sending out my report to people in America whether he will use the longer list or the shorter one.

The College reopened on September 18. Owing to the situation in Indo-China, students have not been able to come from Hongkong or Macao, and the rumours current in occupied China during the summer about the uncertainty of the Province of Yunnan as well as the difficulty of transportation have scared away a number of students from us. So the enrolment is much reduced. But all the Government universities and colleges in Kunming have received order from headquarters

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The Anglican group in the College is quite active. We continue our Sunday communion serve even through the summer vacation with Carl Liu here. The Rev. G. F. Allen and the Rev. Paul Tso, clergymen in our communion, have left the Union Theological College, and so Carl Liu is the only clergyman remaining. The interrupted communication in Indo-China has made it impossible for Edmund Hsu to come to Hsichow. Mr. Craighill, Bishop Elect of Anking, has wired twiced from Shanghai asking me to release Edmund for teaching in St. John's. But I have been counting on Edmund Hsu for religious work among the students as well as for the teaching of three courses in theology. I am waiting for a letter to come from Mr. Craighill before I shall reply his telegrams. Although the course to be offered by Edmund Hsu are largely for students in the Union Theological College, in which some of our students are taking courses, it is my intention to have Edmund Hsu on our faculty so as to build up a staff for a theological department for the training of candidates for the ministry as well as lay workers. It seems a pity that St. Paul's Theological School has suspended for so many years. It is time for the Dioceses of Hankow and Anking to take up the matter seriously again of reviving the St. Paul's Theological School, possibly on a new basis, and Edmund Hsu ought to be the nucleus of the theological staff. If we should get three well trained men, one for Old Testament, one for New Testament and one for systematics, we ought to be able to carry on a good course of theological training. Church history, religious education and music can be taken care of by the College faculty as we have it now. Pastoral theology can be taught by clergymen in the active ministry, especially when we move back to Wuchang. It is my hope that our theological staff may cooperate with the Central China Theological Seminary which will eventually move back to Wuchang ~~as well~~ to cooperate with us. I would like to have your ideas and advice on this subject. The important thing is for the College to hold up the theological side of

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1039

our work. When we have the staff, students will come and besides teaching there is a lot to do for the Church in preparing literature by writing or by translation and in giving refresher courses to men who may become stale in active service.

I have been encouraging Carl Liu, even as single-handed as he is at present, to organize meetings and lectures on the history and tradition of the Anglican Church and on the use of prayer book and alike subjects. It is too bad that so many of our young clergymen are not sufficiently familiar with the Anglican tradition and so many of our members of the Anglican Communion should go through the college and remain totally ignorant of the Anglican teachings. One difficulty we have in doing anything to meet the situation is the lack of books. It would be a great help if you could send us a number of books which may be useful for this purpose. Book post still comes through. In doing this kind of work in the College, I have no intention to create any kind of rivalry with the other churches in our midst. But we must know what we stand for before we can cooperate with others and make the contributions that is distinctly our own.

Just a word about my own family. My elder daughter Anna has passed the examination to go to the Peping Union Medical College, but owing to the situation in the country, she is teaching for a year in an Anglican middle school for girls in Hongkong, hoping that she may be able to start her medical work a year from now. My eldest son John has finished the college, specializing in physics. He hopes to get into the Tsinghwa Radio Research Institute, but that Institute has received orders to move, and so instead of lying idle for an indefinite length of time, he may go into middle school teaching, too, for a year. My younger son Paul is till in Macao. He is not going to college, but wants to get some practical training for a vocation. My youngest child, a daughter, is in the freshman class here, majoring in English. She is the only member of my family staying with me in Hsichow.

I have been thinking much of the General Convention that is going to be held in October. When this letter reaches you, it may be too late for you to send my greetings to the Convention, but please tell everybody in the Church how much I enjoyed the privilege of attending the last two General Conventions, and I shall be with them in spirit in the next one.

With affectionate regards to you and to Bishop Hobson, Miss Johnston and other friends in the Diocese of Southern Ohio,

Yours sincerely,

Francis C. Yui Wei

President.

1040

New York, N. Y.
September 30, 1940

Dr. Francis Wei, President,
Hua Chung College,
Hsichow, China

Letter No. 17

Dear Dr. Wei:

My last letter to you was my No. 16 of August 19th. My last letter received from you was your No. 13 of August 13th which came via New Haven. I also received a copy of your letter to Mr. Smith No. N.H. 14 of August 13th.

I am hoping this will reach you in the usual time of about three weeks, but the recent developments in French Indo China and the new agreement between the dictatorships certainly make our contacts with each other extremely uncertain.

The meeting of the Founders on Sept. 27th was a very earnest one. We are very keen to take just the right steps to support and sustain the College. This is always our motive but the present circumstances call for the best there is in us, as well as in you and all the members of the administration and faculty. We are deeply concerned because of the evidence of lack of harmony at Hsichow and we do hope and pray that the Spirit of Christ will prevail against all resistance. This is absolutely essential if the College is to survive and meet the great hopes which we have for its future.

I must get this into the Clipper mail this afternoon and, therefore, can discuss only a few important decisions of our Board. Before long you will receive more complete information from Mr. Smith.

A revised budget for the year beginning Aug. 1, 1940 was adopted. The total of this budget is the same as the total in that which was approved by the Executive Committee on July 2nd. The main difference is the transfer of the subsistence allowance for the faculty members from the list of emergency requirements to the respective supporting missions. With exchange at the present high rates it is decided that the supporting missions should carry these allowances as long as the appropriations in U. S. Currency by these missions shall be sufficient therefor. With this change we find that your opinion, as stated in one of your letters, is correct and the sustaining funds now on hand from the Associated Boards, with exchange at 12 to 1, will carry the total of probable extra-ordinary expenses.

The Associated Boards at the meeting last June accepted our preliminary estimate and have included for Hua Chung in the program for the 1940-41 campaign, U.S. $7,500. for 1940-41 and $3,000 for 1941-42. I shall keep the Associated Boards fully advised of our financial circumstances and have agreed that, if we can get along without as much as now in their program, we shall notify them at once, but for the present we shall let these figures stand. My main reason for this policy was the fear that we shall have to carry some of the obligations of the English missions, but our latest information from London is that the British Government will not restrict the flow of funds from the British Churches to their missions abroad.

We are hoping to receive very soon Mr. Tan's final figures for the close of the year ending July 31st. In the meantime we are using Mr. Coe's estimates of the probable operating results and the probable cash balances as of that date. I am enclosing a summary of these cash balances, showing: Total Cash on Hand in the Building Fund of U.S. $82,731. and in the Operating Account (including some of the N.C. and Hong Kong currency)

1041

of U.S.$45,706. It will be noted that practically the entire amount in the Operating Account is earmarked for special purposes. This makes it necessary for us, as well as for you, to know that all this money is used for the purposes designated. We presume that you will have to draw on these funds temporarily from time to time for regular operating expenses other than those specified, but, of course, such diversion of these funds should be only to the extent as you are reasonably sure can be restored to the proper funds before the college year shall end. We are much impressed with the evidence which Mr. Coe has submitted to show how carefully this necessity has been observed in the past so that none of these special funds are overdrawn. This demonstrates that our faith in your financial control through Mr. Tan is fully justified.

However,we are still concerned about the possibility of attempts of outsiders to raid the funds of the College, and, therefore, the Founders have adopted substantially the plan outlined in my letter to you No. 16 of August 16th. Resolutions were passed under which a Reserve Account will be opened in the National City Bank in New York and all the funds in the Joint Account will be transferred to this Reserve Account except U.S.$3,000.and the balance in the Joint Account will be kept between $3,000 and $1,000. by transfers and from the Reserve Account. I shall transfer from the account of the Foundation to the Reserve Account $3,000. which I now have on hand and additional amounts as they accumulate from the payments from the Associated Boards. As stated in my previous letter, both the Joint Account and the Reserve Account are to be considered as belonging to the College and are to be included in its annual report. We shall look to you to give us (well in advance of your probable needs) your estimates of the amounts you may have to draw from the Joint Account and we shall keep in close touch with the National City Bank and make sure that your drafts shall be met provided each one is properly signed and in good order.

The Founders voted that as soon as possible after you receive this, your checks and drafts on the Joint Account shall have two signatures. The plan is as follows: Mr.Coe has been authorized to sign such checks and drafts and will begin to do so as soon as he reaches Hsichow. This is on the theory that he will be stationed at Hsichow.upon his return to China. This has not been definitely settled but we are hopeful. Mr. Coe will then sign such checks with you. Until then another member of the Executive Committee Protem will have to sign with you. We suggest that he be one of the Western members so that the responsibility for the safe use of the funds be divided between Chinese and Western persons.

The Reserve Fund will be used only for transfers to the Joint Account unless instructions are given for special caese by the Executive Committee of the Founders. Two signatures will be required on checks and drafts on the Reserve Fund, these being any two of the following: President, Vice President, Secretary, Treasurer.

We are also arranging to maintain a good balance in the account now available for Central China College in the treasury of the American Church Mission in Shanghai. We are hoping that by close watch on these two routes for money to and from you, your funds will be conserved without handicap to you in your financial operations. We look to you to suggest any improvement in these plans. Until the second signature has been recorded in the Bank in New York, your personal signature will be the only one that will validate checks or drafts.

Yours very sincerely,

Oliver S. Lyford

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1042

Summary of Cash Balances
Including That of The College and of The Foundation
Estimated Balance as of Aug. 1, 1940

Proctor - Johnston Land & Building Fund

	U.S.
Balance in Account of Dom. & F. M. Soc. in New York.....	$81,523.33
" " " " Am. Church Mission in Shanghai.....1,207.43	
Total Cash on hand in Capital Account.....	$82,730.76

Operating Accounts
Approximate Figures

	U.S.
Balance in Joint Account in National City Bank in N.Y.....	$18,558.
" " Account of Dom. & F.M.Soc. in New York.....	15,000.
" " " " Am. Church Mission in Shanghai.....	4,131.
" " " " Central China College Foundation in N.Y.	5,767.
Total Cash on Hand in Operating Accounts.....	$43,456.

This total of U.S. Operating Cash belongs in the following special funds:

1. Johnston Fund for School of Arts.....	$15,000.
2. Yale-in-China balance for School of Science.....	15,700.
3. Associated Boards Sustaining Fund.....	2,750.
4. Harvard-Yenching A.....	1,800.
" " B.....	500.
5. Thorne Research Fund.....	1,000.
6. Central China College Foundation.....	2,767.
7. Board of Founders special.....	278.
8. President's Discretionary Fund.....	200.
9. " Relief Fund.....	252.
10. Scholarships.....	75.
11. Science Museun.....	200.
12. Yale Sabbatical Reserve (set aside in 1938-39).....	607.
13. Miscellaneous.....	1,427.
14. Practice School.....	900.
Total of Operating Accounts.....	$43,456

All amounts are carried for this preliminary estimate to the nearest dollar and there may be some changes when final figures have been received from China.

As stated below, in the note pertaining to Item 3, there are sums available in Hong Kong currency and National currency which belong in the Sustaining Fund. These sums together are equivalent to about U.S. $2,250. With this addition, the total in the Sustaining Fund is approximately U.S. $5,000. and the total of balances of all grants for operating purposes is $45,706.

1043

406 Sycamore Street
Cincinnati, Ohio

October 2, 1940

Dr. Francis C. M. Wei
Hau Chung College
Hsichow via Tali
Yunnan, China

Dear Francis:

There are many things I would like to write to you. I will begin with business matters first and go on as much as time and Clipper Mail postage will allow.

First, I want to thank you for your splendid report for the two years - 1938-1940. I have read it with the greatest interest and studied it by myself and with John Coe, who was here for a day recently. Perhaps some time I can go into more detailed comment. In the meantime, let me tell you it is a great help to have it and it will be our guide for some time to come. John Coe tells me there is an excellent spirit among the students and that Carl Liu lives and works among them and has developed into a fine person.

I note with some concern what you say about the government curricula and the changes and requirements involved; particularly the fact that the second year course in Philosophy and Religion is no longer possible, but that you have to teach Introduction to Philosophy to all students. Your remark about the tendency to reduce higher education to a dead level shows ominous trend. Keep us informed about the situation.

We had the fall meeting of the Board of Founders on the 27th. The minutes of these will be going out before a great while, and I may want to comment on them when they are sent. I speak now of two or three things that are particularly on my mind: First, salaries. We are much concerned over the high cost of living and desire to be helpful in every way possible. We would like to have you figure out what is necessary for the Chinese staff in the way of salaries and we will endeavor to meet it. From this end we cannot say just what increase is needed in the present salaries. The trustees cannot do anything about foreigners' salaries, but perhaps in some way the suggestion might be made to them that they do not make their mode of living too different from their Chinese collegues, in this present emergency particularly.

Second, promotion. The way of getting students for the institution is a problem that occupied our thought and discussion. We feel that promotion at present is just as important as the teaching, and the college must be prepared to spend whatever is necessary to get a promotion man in Kunming who is on the same level as a professor. We want to get the best man possible and pay him what is necessary to make the college and its offerings known in Kunming and elsewhere. With Bishop Tsu now in Kunming, he might be able to exercise some oversight over such a man. I hope you can find a person suitable for this and will feel justified in taking him up. In fact the Trustees considered the increase of students so important that they have approved setting aside, in addition to whatever we may do in Kunming, the sum of U. S. gold for the travel and sustenance of qualified students from Yali, Wen Haa and Yochow, as well as government

1044

schools who are eligible for entrance into Hau Chung.

Third, doctor. I think Coe said that you had a Chinese doctor in mind and hoped to get him there this term. The suggestion was made at our meeting the other day that there are Canadian doctors who have been obliged to quit their posts in occupied China who might be available for work in Hsichow. If you need a doctor this might be worth following up, for they probably would contribute his services rather than have him leave China. Perhaps you know to whom you ought to write about this. If not, let us know if we can do anything at this end.

In view of information that has come to us from various sources, the Trustees asked me to request that no further permanent appointments to the faculty be made at present. I appointed a committee, consisting of Drs. Lebenstine, Casselman and Shyrock, to find out what is the custom in other Christian institutions in China in the matter of permanent appointment and sabbatical leave. Mr. Lyford, our treasurer, has gotten a good deal of help from John Coe. He said he has added years to his life by helping him understand the financial complications of a Chinese budget.

I have had a growing desire to make a visit to the college to study the whole situation with you, to say nothing of the Christian situation in the Orient as well. The Board of Trustees warmly endorsed this idea, and both Bishop Tucker and Dr. Sheerin stand ready to grant me leave of absence from the work of the Forward Movement. The growing complexity of the political situation in the Orient, however, makes it difficult to make any plans for travel, but should the situation clear up sufficiently there is a possibility I could leave America next March and spend a month or so with you in Hsichow. I would like, however, to get your reaction to this before making any definite plans.

I would have liked to have gone out with my daughter this Fall. She has a sailing for November 2nd. but our Forward Movement program for the Winter and right up to the beginning of Lent seems to make my help needed here.

Affectionately yours,

AMS:hp

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Copy

RAS-FCMW October 10, 1940

President Francis C.M. Wei
Hua Chung College
Hsichow (via Tali)
Yunnan, China

Dear Dr. Wei:

My last letter to you was dated August 2 and you may wonder why you have not heard from me since. During the summer there was very little to report and likewise there was lettle news concerning Hua Chung. This fall I wanted to wait until after the meeting of the Board of Trustees and the final approval of the minutes of that meeting before writing you. I believe Dr. Sherman and Dr. Lobenstine, and probably others have written to you since the meeting so you will know by now that we had a good session and covered considerable ground. Dr. Sherman has approved the minutes and they are ready for circulation this morning. I am, therefore, enclosing them herewith and a second copy for later mail. I hope that at least one will reach you in the near future. Miss Dowd wrote you on August 8 enclosing an official copy of the minutes of July 2nd, and a list of those members of the Board who approved of them unqualifiedly. The names which were absent from this list were absent because they were unavailable, not because they did not approve.

Recently I received in the mail from you letters of August 13 numbered N.H.14, and September 2nd which was without number. I numbered this September 2nd letter N.H.16, because you referred to a letter dated August 15 and numbered N.H.15 which I have not received. Let me answer matters arising out of your letter of August 13.

In the first place, your excellent report for two years of Hua Chung College 1939-1940 has been received. This arrived on September 11 and was mimeographed and circulated to the entire Board. Copies have also been sent to other interested people like Dr. Richard Weigle and some members of the Yale-in-China Board of Trustees. May I be permitted to express my sincere appreciation for the receipt of this report in advance of the publication of the annual report of Yale-in-China for the thirty-fourth year. Your document will be very helpful to me in preparing the section on Hua Chung for the Yale-in-China report.

I should acknowledge the receipt of your report to the Senate on Professor B.K. Chen, dated July 29, 1940. This affair has been rather disturbing to members of the Hua Chung Board of Trustees. I believe your report to the Senate and information in other letters has helped to clarify this situation. I am sure you must have been very tried by this unfortunate occurrence. I earnestly hope there will be a minimum of such incidents.

You referred to the action in the July 2nd meeting of the Executive Committee concerning the matter of permanent appointments. I must confessthat I do not understand it myself, but the action taken was the result of a discussion led by Mr. Coe. I believe I am right in saying that the Trustees thought they were acting according to your wishes when this motion was passed. Possibly they had insufficient light on the matter. In any case, this cme up for additional discussion in the meeting of the Board on September 27th, the minutes of which I am enclosing. This is all the explanation I can offer at the moment and I hope that it will clarify things a little more for you. However, please do not hesitate to question us again. I

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1046

will try to convey your wishes to the Board of Trustees to the best of my understanding.

We were delighted to reasize that 127 students have qualified for the freshman class. Of course, as you say, it is uncertain how many will be able to reach Hua Chung. It is our hope that a large percentage of them will find it possible to make the journey and join the college in Hsichow. A request was received from the Associated Boards last week concerning the number of students enrolled in Hua Chung this fall. I was unable to answer that question specifically, but I reported to them that there will be approximately 150 students. As soon as the term gets underway, as it will have by the time you receive this letter, I hope you will send us information on enrollment. I realize it has been impossible to do this before this time so I had not mentioned it.

The question of an able doctor for Hua Chung has received considerable attention among the Board members. I reported to them the news in your letter of September 2nd, that a Chinese doctor had been secured to succeed Dr. Meinzer and that you anticipated his arrival before the opening of the term.

I noted in your most recent letter your request that if the Founders should see fit, your report for the two years 1938-1940 should be printed and at least 300 copies sent to you. Do you think it would be sufficient to have this mimeographed instead of printed? It would be less expensive, but possibly it would not be as satisfactory from your point of view. I am conferring with Dr. Sherman in this regard and possibly he will sound out other members of the Board of Founders. In either case it would be a very simple matter to have it either printed or mimeographed and I could send the copies to you in the near future.

I have reported to the Founders the resignation of Dr. T. G. Djang from the headship of the Chemistry Department, and the fact that Dean Zee is now concurrently head of chemistry.

I am always delighted to receive news of recent graduates and I was very pleased to note a paragraph about this in your last letter. I was particularly pleased to note that your son, John, has received such an excellent position in the Radio Institute of Tsing Hua University, now in Kunming. Please send me, when you have it more information on all of the graduates of Hua Chung.

Concerning the Department of Education, I have noted your reference to the government order, and also your necessity of developing a smal school of commerce. We will await further details in the report which you plan to send to the Founders later.

I was very much interested to notice your continued association with the Peoples Political Council. I hope you will keep me informed on its activities and your next meeting with it. Possibly you can tell me why this organization will be disbanded after the next meeting? Has it proved too cumbersome as an organization of government, or does the Generalissimo feel that the need for it is passing? Such activities on the part of the Chinese Government are extremely fascinating to me and I hope, purely for personal reasons, that you will send me information on this. I would appreciate any comments which you would like to make yourself.

Now for a few comments on the minutes of the meeting of September 27. I have already mentioned the question of sabbaticals and permanent appointments. On page two of these minutes you will see a summary of the discussion which took place during the meeting. Three votes were passed, numbers 252, 253 and 254. It is probable

1047

that the same committee, namele, Dr. Lobenstine, Dr. Casselman and Dr. Shryock, will consider both the problem of sabbaticals and permanent appointments. Considerable correspondence ispassing between these men and my office at this time and I anticipate their prompt attention will be given.

You would be pleased to notice that the Board of Founders endorsed the action of the Yale-in-China Board of Trustees concerning the appointment of another westerner to the faculty of Hua Chung. I will keep you informed concerning developments in this regard. At the present time a meeting of the Personnel Committee of Yale-in-China is scheduled for October 14.

I believe all other items in the minutes are self-explanatory. Possibly, however, I should enlarge on the votes concerning assistance to middle schools. It is the feeling of the Board that the one big factor in supporting Hua Chung is an increase in the enrollment. I am sure you feel the same way. The members are unanimous in their approval of any plans which will substantially add to the number of students and were generous in their allotment of money for suvh purposes. As you will note, the Executive Committee is empowered to pursue action on this further. Since this is the cae, I will have more to report to you from time to time.

I am sending this letter air mail all the way and I hope that it will reach you in the not too distant future. We are constantly thinking of you and your colleagues as you courageously carry on the good work of Hua Chung in western China. Pictures which John Runnalls has brought back have impressed us with the beauty of your location and the work which both students and faculty are doing. I am planning to give considerable space to Hua Chung, both in picture and in print, in the report of the thirty-fourth year which is coming out this month. Last week I wrote an article for the Times, and I made particular reference to the scholarship program of Hua Chung which you have reported to me. People here seem to be particularly interested in the unique provision for travel assistance. It is my opinion that this is one of the most excellent steps taken by Hua Chung to increase its enrollment. I am sending you a copy of the article which appeared in the Sunday Times on October 6. Their editing made it a little obscure in spots but, on the whole, I think it was a fairly articulate commentary. Pleasefgive our best wishes to those of our friends in China and accept my own best personal regards, and those from us in the home office.

Very sincerely yours,

Robert Ashton Smith

ras:g

P.S. I have decided to send the minutes without the treasurer's report enclosed in this letter and the whole thing by Clipper. It will be rather expensive, but I believe you are so anxious to get it that you will want it sent in this way. By slow mail I am sending a second copy of the minutes, and enclosed with them the treasurer's report. I noted in Mr. Lyford's lat letter to you which was dated September 30, that he had reported to you substantially on the treasurer's report. Consequently, you would not need the report in detail immediately.

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1048

Copy of letter from President Francis C. M. Wei to Mr. Oliver S. Lyford

Hua Chung (Central China) College

Wuchang, China
Temporarily in Hsichow
Via Tali, Yunnan, China

October 12, 1940

Mr. O. S. Lyford
Treasurer, Hua Chung Board of Founders
230 Park Avenue
New York City U.S.A. N.Y.15

Dear Mr. Lyford:

My last letter to you was N.Y.14, dated September 21, and my last letter to Mr. Smith in New Haven was N.H.16, dated September 2. I feel a little worried that no word has come from Mr. Smith about the receipt of my annual report to the Founders, acting also as Directors. It was mailed by air to New Haven on August 15. The reports of the Administrative Officers, together with another copy of my report, were sent by ordinary mail later. In my last letter to you the Treasurer's report for the year 1939-40 was enclosed. I beg your pardon, the Treasurer's report was sent to Mr. Coe to be presented by him with the necessary explanations. I only mentioned it in my N.Y.14 to you.

The College has a very small enrollment this term. Instead of 120 at least, as we had expected, the term opened with only 75, of whom 19 were Freshmen. We counted on two-thirds of the new students from Hongkong and Macao, as the results of our May entrance examinations for students in our affiliated Christian middle schools had indicated. In those exams we qualified 108 candidates and more than two-thirds of these were in Hongkong and Macao. The Indo-China road was closed about the middle of August, when students would be otherwise coming in that way. Consequently only four came because they left Hongkong earlier. I am glad my own daughter was one of them.

After registration we decided to take in more transferred students. An advertisement was put in the Kunming papers, and Professor Hsiung was sent to Kunming to examine the candidates for transfer. Only ten students have come, bringing our enrollment up to 85. A few more of the Freshmen are still to arrive, some from Yali in Hunan. Transportation has been so difficult with the evacuation from Kunming that it takes an unbelievable length of time for any one to get here from any place at all. But the spirit of the student body and of the faculty is much better this term and I feel encouraged.

I like to report that we have decided to take in a sub-Freshman class this winter, and if there are qualified students, to add another mid-year Freshman class. It would complicate our schedule but it is necessary. There would not be any extra budget for that.

We have started three study groups on Christianity, one conducted by the Rev. Carl Liu of the Episcopal Church, warden of the Men's Hostels, with my assistance, taking up the Polity and Teachings of the Anglican Communion, another by the Rev. L. Constantine, dealing with Church History, and a third by Professor Anderson, studying the Creeds. Mr. Liu has 30 in his class, Professor Constantine has 10, and Professor Anderson 15. I consider this a very encouraging sign, as the classes give no credits, being entirely extra-curricular. And I am reviving our personnel guidance scheme, about which I shall write next time.

Enclosed please find a report on New York checks drawn. Dr. Hsiung's check will not be cashed for some time. He holds it for saving purposes.

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1049

With the bombings in Kunming recently, people are nervous, but our own group here knows that Hsichow is the safest place. All are well and things are going smoothly.

With the best wishes and the kindest regards, I am,

Yours sincerely,

(signed) Francis C. M. Wei

President

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1050

406 Sycamore Street
Cincinnati, Ohio

October 21, 1940

The Rev. Francis Wei
Hua Chung College
Hsichow, Tali
Yunnan
China

Dear Francis:

Today I received your Clipper letter of September 28th. It was good to know Dr. John Lo and Mrs. Lo had returned in safety to the college and that they are there to help you. I was not complaining when I said to them I did not hear from you frequently. I know the arrangement by which your general letters about the college go to Mr. Smith in New Haven and was party to this arrangement. The financial letters naturally go to Mr. Lyford. Of course I am happy to have an occasional letter from you, but do not want to add to your duties.

I note what you say about the possibility of getting students from the Kunming Universities. This is along the lines of the promotion we had in mind in our Board Meeting, and of which I wrote you in my letter of October 2nd. We thoroughly agree that you should not go to the extreme of increasing the enrollment by lowering your standards too much. It is wonderful that you have been able to maintain pre-war standards and keep up the good spirit of the students. I note also with much interest the arrangement to take in a sub-freshman class after the mid-winter vacation. This is a fine idea. I am especially interested in your suggestion about the restoration of a theological department for the training of candidates for the ministry and for lay workers. The dearth of theologic students in China has long been a matter of deep concern to me and I am happy at the thought we may be able before a great while to again prepare theologic students of our own. To this end I hope that Edmund Hsu will not be too long delayed in getting to you. I think he is well qualified for this work.

You bring up an important point when you speak of the need of preparing theologic and general Christian literature and giving refresher courses to men in active service. I was glad tho to hear what you said about encouraging Carl Liu to present the history and tradition of the Anglican Church to our own students. While I am just as strong for union as ever, I believe that we have a contribution to make in the Anglican Church. We must not lose sight of it and we must train our boys and girls to love their Church with thankfulness and without narrowness. It is good to know that the Book Post is still coming through. I shall be on the lookout to send you books that deal particularly with the Anglican interpretation of the Church and of the Christian faith. I shall be careful in the selection of these and may not be able to get out many at a time.

I have had a letter from Robert Smith, Associate Secretary, of New Haven, in which he says:" At a meeting of the Personnel Committee of the Yale-in-China Board of Trustees yesterday I was asked to write you to ask if you would ascertain from Dr. Wei his advice concerning the appointment of an additional westerner to the faculty of Hua Chung. What the Committee is anxious to know is in what field should they look for a man: education,

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1051

economics, science, etc... Would you be willing to seek this information by Clipper mail from Dr. Wei. The Committee is prepared to look for a man as per the vote in the Yale-in-China minutes and the suggestion in the Hua Chung minutes."

I am replying to him to the effect that you wrote on July 3rd. that the College needed a man for English Literature and one, if not two, for Economics. Perhaps this will answer his question. If you have anything further to add to the kind of American you need from the Yali please let me know.

I am so sorry to hear that your daughter, Anna, has not been able to go on with her work of medical preparation and your son, John, is also prevented from pursuing his chosen field of study in radio research. I hope they can both get teaching jobs which will give them experience and useful occupation during the time of waiting.

I am sorry your letter did not reach me in time for Kansas City, but it arrived here the day I left Kansas City. We had a good Convention. The missionary interest was well to the fore. The Forward Movement was the main topic and it was unanimously and enthusiastically voted to endorse the Presiding Bishop's appeal for a strengthened Forward Movement and a ten year program designed to build up the life of the Church in order that it may be of greater service to mankind.

Affectionately yours,

AMS:hp

1052

Wei-Taotao
(Chairman)

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

私立中華大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

校長室
OFFICE OF THE PRESIDENT

October 21, 1940.

Rev. A. M. Sherman, S.T.D.,
412 Sycamore Street,
Cincinnati, Ohio,
U.S.A.

Dear Dr. Dherman,

I presume you are getting copies of my communications to the Founders either from Mr. Smith or from Mr. Lyford which I mail from here every forgtnight.

I received a letter from Dr. E.H.Hume in New York dated September 30. He mentions the possibility of your coming to China shortly. I hope you are actully planning to do so and come to inspect the College in Hsichow. The radio news says that the U.S.A. Government is not issuing any passports to American citizens to come to China. It may not apply to men but only to women with children. Dr. Taylor has heard from his board that Mrs. Taylor has failed to get her passport and is therefore unable to come to join him here. It is hard on him because they have been separated for three years already. It may be due to Nancy's health. I hope that this will not prevent the Coes from coming to China after Christmas, since they have no children. It is very essential that Mr. Coe should come back to the College in Hsichow in order to look after the finance, and as I have lost my stenographer again Mrs Coe will be a great help in my office. It is very difficult to get a well trained Chinese to do stenography. A missionary would be better anyway, because the person doing this work must be able to make things confidential. Bishop Gilman has written that he is willing to let the Coes to come here instead of going back to Hankow. His problem there seems to be solved without the Coes. It would be good if you could put in a word to urge the Coes to return to Hsichow. We have now only the Millers to represent the American Church Mission as missionaries on the Hua Chung staff. Walter Allen is going to teach for a year atleast in Shanghai. He is young anyway and does not quite understand our mission affairs.

I am sorry that Edmund Hsu is unable to join us here this year. It is due to his failure to arrange for the accommodation of his mother. He is now teaching in St. Hohn's. Carl Liu is doing student work and serving as warden of the men's hostels. But we need some one of Edmund's traiming to teach the religious courses and to try to build up our Theological Training course as a revival of St. Paul's Divinity School, whiwh has been my hope for many years. He may come next year when conditions are better. We are carrying on an extracurricular course of eight weeks on the teachings of the Anglican Communion and Carl and I have been lecturing. We need more books for the students.

In spite of the bombing in Kunming we are still safe here.

With the warmest regrads, I am,

Yours affectionately,
Francis C. Wei

1053

INDEXED

October 24, 1940

President Francis C. M. Wei
c/o American Express Company
4 Des Voeux Road Central
Hongkong, China

Dear Dr. Wei:

Enclosed herewith are the minutes of the meeting of the Executive Committee of the Associated Boards held on October 4. You will find in these minutes a number of items which will be of interest to you.

I particularly wish to call your attention to items included under the report of the special committee to make recommendations on the report of the Committee on Christian Character, Staff and Curriculum. This section of the minutes begins on Page 3. Included under each action is the quotation from the report of the Committee on Christian Character, Staff and Curriculum to which it refers. A number of these call for study and action on the field. These in particular appear under action E-1125. You will note that the action calls for referring the recommendations to the Colleges on the field through their Boards of Trustees. This will be done as the Boards of Trustees hold meetings here in America. However, as some of these Boards will probably not meet for some time, we feel that you should be notified of this action and be prepared to go ahead with such considerations as are necessary even though the matter has not yet reached you from your own trustee board.

In this action E-1125 there are several different matters covered. You will note that the first paragraph refers to a study of budgets in relation to departments of religion. Section (b) refers to items on which there will be need of cooperation between the field and the Boards in America. We will be glad to have your suggestions as to practical methods of carrying out these suggestions. Section (c) has to do with the character of the student bodies and this section is sent on to you for your careful consideration.

Vote E-1126 refers to a study which should be made through the Council of Higher Education in China. This request has been sent on to Dr. Cressy, with indication that it would also be sent to the Presidents of the Colleges, and that study should be initiated by the Council of Higher Education.

In vote E-1127 the Secretaries have been asked to correspond with you, particularly in reference to Section (b) regarding the supplementing of departmental budgets. We wish to get full information from you as to what will be involved in supplementing your regular budget in order to carry out a more effective piece of work in the department of religion.

In connection with the items mentioned above, we would like to again call to your attention the fact that our committees in America, both of the

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1054

Associated Boards and of the trustee boards, have been very much concerned regarding this question of the departments of religion and the carrying out of the Christian purpose of the Universities. We, as Secretaries, are constantly being urged by the members of the Boards to emphasize their very vital interest in this matter and to make sure that very real consideration is given to this problem on the field. We, therefore, will very much appreciate not only your careful consideration, but also all information that you can send us as to what is being done on this question.

Other items in the minutes do not require special explanation, although I am sure you will find several of them of real interest.

With kindest personal regards, I am

Sincerely yours,

Secretary

JIP:D
Enc.

Copy to: Mr. John L. Coe

Via SS "President Cleveland"
from San Francisco

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Wei - Personal

October 24, 1940

Dr. Francis C. M. Wei
Hua Chung College
Hsichow via Tali
Yunnan
China

Dear Francis:

One of the committees of the Associated Boards for Christian Colleges in China is the Committee on Christian Character, Staff and Curriculum. At the annual meeting of the Associated Boards on May 13 and 14, which I attended in New York, this Committee made a report. I have only one copy of this report with me, but I am writing to the office of the Associated Boards requesting them to send you by regular mail a mimeographed copy of this report.

At the meeting of the Executive Committee of the Associated Boards on October 4, a report was submitted from the special committee appointed to make recommendations on the report of the Committee on Christian Character, Staff and Curriculum. I am sending you a copy of this second report and a copy of the section of the minutes of the October 4th meeting which show the action of the Executive Committee on this report. I will be grateful to you if you will study these and make such comments as you think may help our own institution and the work of Christian Colleges in China as a whole. Especially I would like to know what you think of the recommendations of the special committee (enclosed) in relation to that section of your report as President for the two years, 1938-40, which occurs on page 12, entitled, "Government Curricula". This deals with the limitations of the Government in the matter of the teaching of religion in the new prescribed curricula. This seems to me to be at variance with the report of the special committee in paragraph 3, in which it is stated, "The Committee understands that the situation in China, as far as the right to teach religious courses in the colleges is concerned, has been modified and improved by the statement of the attitude of leaders in the government toward that right as expressed last spring by Generalissimo and Madame Chiang Kai-shek."

I received this morning from Robert Smith, Associate Secretary, copy of your letter to Mr. Oliver Lyford, dated September 21. I am glad to know that you with the senate have worked out a subsidy scheme for additional help to the faculty and staff members. My sympathies are with you, however, in your disappointment about the enrollment this fall. We of course understand that this is due to the development in Indo-China

1056

and the threat to Yunnan and the Southwest. We too, of course, are disappointed with you. We do not think of any threat to your safety, for you are perhaps in one of the safest places in China, but know we cannot expect growth in such a disturbed time.

Affectionately yours,

AMS:hp

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1057

NOTE: See Oct. 24, 1940- from Dr. Arthur M. Sherman

October 28, 1940

President Francis C. M. Wei
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Wei:

We are forwarding to you herewith a copy of the report of the Committee on Christian Character, Staff, and Curriculum to the Annual Meeting of the Associated Boards on May 13 and 14, 1940. Dr. Sherman, President of the Hua Chung Board, has asked us especially to send it to you, after he had an opportunity to look it over. This will give you the full detail of the matters reported by the Committee.

I have already sent to you certain quotations from this report which the Executive Committee of the Associated Boards decided should be particularly referred to the field for consideration. This will be coming to you under separate cover.

Sincerely yours,

Secretary

JIP:VW
Enc.

Via S.S. "Pres. Cleveland"
from San Francisco, Calif.

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1058

RECEIVED
UNIVERSITIES
OCT 31 1940
JOINT OFFICE

1059

Copies made for special committee - JD

私立華中大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

校長室
OFFICE OF THE PRESIDENT

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

NOV 25 1940

October 29, 1940.
Ack. 12/9/40

Dr B. A. Garside,
Associated Boards for Christian Colleges in China,
155 Fifth Avenue,
New York City, U.S.A.

Dear Dr. Garside,

I have received your letter of September 20, 1940, and I am glad to know that plan is under way to secure an oustanding religious leader from America or Great Britain to spend a year 1941-42 visiting and speaking in the Colleges in China.

You ask me which of the three types of leadership mentioned in your letter we would recommend for such a visit. After consultation I would recommend the third type. It would appeal more to the general student body. If the visitor should stay longer a man of the first type would be preferred, but a Christian philosopher is not likely to make the impression in a week or so. We feel definitely that the second type, that is, a Christian preacher, is more apt to depend on his eloquence and winsome ability on the use of language which may not be the most powerful weapon with a Chinese audience. In Hua Chung we cannot furnish a large audience, being in a small inland town and with a small enrolment.

With regard to your second question, I cannot suggest specific names off hand. A man like Professor Tawny of the London School Economics or Professor John Macmurray of University College, London, would be the best, but such men are few and far apart. An eminent scientist who is also a fervent Christian with an adequate knowledge of the Christian religion ought to be very inspiring. But a specialist in sience or one of the humanities who has the average training of a Christian layman in America would not fill the bill. We would not have a sentimentalist.

We would welcome the visitor almost any time except during vacation or our examination period when students would be busy. A great deal of the work ought to be done with our faculty and staff and for that reason we would like to have a more mature man well equiped intellectually in the Christian disciplines as well as spiritually.

With the best wishes, I am,

Yours sincerely,

Francis C. Wilde

President.

1060

私立華中大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

校長室
OFFICE OF THE PRESIDENT

October 29, 1940.

Rev. A. M. Sherman, S.T.D.,
406 Sycamore Street,
Cincinnati, Ohio, U.S.A.

Dear Dr. Sherman,

Your kind letter of October 2 by Clipper mail reached me here on October 27. I was so glad to hear from you again.

At the meeting of the Executive Committee pro tem held yesterday I read your letter and they heard with great pleasure about the possibility of your visit to China and particularly to the College in Hsichow. Your personal inspection of the work here will be of great inspiration and help to us all. We hope that circumstances will not prevent your coming and you may be sure that a very hearty welcome will be awaiting you.

With regard to government curricula we are doing our best to comply and maintain our Christian character. Religious courses are still being offered both inside as well as outside the curriculum in the College. In the Sophomore year we have to teach Introduction to Philosophy to all students instead of giving a choice between Philosophy and Religion as we had been going up to the present year, but I keep the course in my own hand so as to assure that the religious emphasis is not neglected. Using Professor Hocking's "Types of Philosophy" as the main text for the first term I am able to present a religious view of the world and of human life from entirely the viewpoint of pure philosophy and I take great care to include religion and theology as a part of our study. In the second term we study mainly Kant and there is chance to bring in much religious discussion.

The question of salaries for the faculty and staff is being taken care of. A new scheme of subsidies has been adopted by the Senate and approved by the Executive Committee pro tem calling for approx. the sum of NC$18,000.00 for the year as has been reported to the Founders in one of my fortnightly communications and the Senate has also appointed a committee to study the revision of our salary scale which at present is very near to the [redacted] salary scale for university teachers as announced by the central government primarily for government institutions. I shall have this translated some time and send a copy to the Founders for reference. Our actualy salary compared rank by rank with that in the best paid government universities has been during the war much better than we ought to have expected. Our scheme for subsidies is based on individual needs more than on faculty ranks or length of service.

The Executive Committee pro tem considered very seriously your suggestions concerning [redacted] promotion. Action was taken yesterday to instruct the president of the College to study the situation and to take the necessary steps in appointing a promotion man, in revising our admssision regulations, and in increasing our accommodation for

over

1061

students. The minutes of the meeting will be sent to Mr. Smith in New Haven. The Committee was particularly pleased to note that the Founders would approve the salary for a promotion man of professorial rank and the extra expenses as much as US$1,000.00 for the travel and sustenance of qualified students from the affiliated middle schools and government schools. As a matter of fact the College has been doing that by giving more scholarships and I have been using some of the money at my discretion for the travel of Boone, St. Hilda's and Yali students. The reduced enrolment this year is entirely due to the special situation as I have reported to the Founders. We have only a qwuarter of the students we had exepected from Hongkong and Macao and very few students have been able to get here from Hunan.

With regard to the medical situation, I am happy to report that it is not so serious as it was a month ago. After the departure of our German Jewish doctor at the end of July we were not able to find his successor. We tried various places such as the medical schools in Kunming and Kweiyang, we wrote to West China, Kweilin and Hongkong but all in vain. Fortinately, the Burma Highway hospital in Hsiakwan, 35 km south of Hsichow had to remove and we invited them to come here. It happened that the doctor in charge, Dr. Liu, is a Yale-in-China graduate and therefore a Hua Chung alumnus, and he is also a graduate from St. John's Medical School in Shanghai. His sister graduated from the college last summer, being a Hunanese. He has moved his hospital to a village about half an hour walk from here and temporarily he is using our infirmary until his hospital is ready. Our agreement with him is that his hospital for the facilities we give to them will give the College the medical care, and so for the time being our need is being met.

But we feel that we ought to get our own resident physician just the same. The local Hsichow hospital has just secured a doctor. When we get our own doctor we shall arrange with the Burma Highway hospital and the Hsichow hospital to have a sort of cooperative plan so that we may pool our personnel and supplies. We may before very long get a qualified Chinese doctor. Failing that we may wire to Hankow and see if we could get one of the British doctors who may have to evacuate in the eventuality of a crisis. If you could do anything along this line from the American end we would appreciate. A college physician is always difficult to get because there is not enough practice for a doctor who would want to keep up with his profession. But there is chance here for research which many doctors do not realize.

Our enrolment now is 90, one third of whom are women, exactly the same number in the College as last term. Next term we are planning to take in a Sub-Freahman class .

All goes well and everybody cheerful.

With the warmest regards to friends in Cincinnati as well as to yourself, I am

Yours sincerely,

Francis C. Wei

President.

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1062

ack. 2-20-41 JDP

華中大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

校長室
OFFICE OF THE PRESIDENT

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

October 30, 1940.

Mr. John I. Parker,
Secretary, Associated Boards for Christian Colleges in China,
155 Fifth Avenue,
New York City, U.S.A.

Dear Mr. Parker,

I have received your circular letter to the Presidents of the China Colleges dated September 11, 1940, and your letter dated September 10.

It is very great news that the Associated Boards have made such a splendid achievement in raising the final total of US$240,156. I realize how much self-sacrificing that represents and we in China are the most appreciative of it.

In your letter of September 10 you ask for our college catalogue. I am sorry to say that it is almost impossible to get anything printed here in Hsichow or Tali. Kunming is 425 km from here but we have been trying to get our business done largely there. With the recent air raids in that city however we find it more difficult to have our printing done in that city. We are resorting exclusively to memgraphing. That makes it necessary to have our catalogue as brief as possible. I shall have a few copies sent to your office in the near future.

As to the candidates for appointments mentioned in your letter we are not interested at present in getting more men for Political Science or Religious Education. But if you should come across any well qualified man in the field of Economics, Sociology, or Biology (particularly Bacteriology) who is at the same time a good Christian we would like to know at once. We still have vacancies in those departments. We would naturally prefer men who have had some experience in college teaching.

Yours sincerely,

Francis C. Wei

President.

1063

INDEXED

October 31, 1940

President Francis C. M. Wei
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Wei:

Your letter of September 27 has arrived, and I wish to thank you for writing us so fully on matters we have been taking up with you.

I keep in close touch with Mr. Lyford and he has been able to give us many facts which have assisted us in our publicity and promotional work for the raising of funds for the Colleges. We find that we are constantly needing up-to-date information about enrollment, faculty members, budgets and Treasurer's Reports, etc. On most of these Mr. Lyford has been able to supply the information needed. I might say here that I have been greatly impressed by the efficiency of the work which Mr. Lyford does and you are to be congratulated on having him as Treasurer of the Board here in America.

We have not had as much success in setting up our faculty scholarship plan as we had hoped. The scheme which Columbia University has tried to work out has not gone through to completion as we had originally thought it would, and it is going to take some time to get this arranged so that we can actually begin to make these fellowships available. In the meantime, we are going ahead with the small funds we have and trying to meet a part of the needs.

We will certainly be glad to consider the man you mention from your Department of Economics and Commerce for scholarship aid. Your letter does not give his name, so that I will have to await the information coming from him in detail before I can present the matter to our committee. They will shortly be taking up the question of the grants for the year 1941-42, and I, therefore, hope that his information will be at hand very soon.

We know that your work in Hsichow is keeping you very busy, and we are, therefore, doubly appreciative of these letters which you send us from time to time. They always make us feel that we have a close contact with you. Please feel free to call on us for any help which we may be able to give.

Sincerely yours,

Secretary

JIP:VW

1064

Hua Chung
1940

November 13, 1940

Dr. Francis C. M. Wei
Hua Chung College
Hsichow via Tali
Yunnan Province
China

Dear Francis:

I am enclosing two copies of a letter recently received from Dr. Lobenstine. One of these is for your information. Will you please pass on the other copy to Dean Zee? This letter as you see aims to correct the false opinion that the School of Science stands in a special relation to the Yale-in-China Association and that Yale-in-China has assumed larger responsibilities for the department than is really the case.

Yale-in-China wishes to make it clear that it does not wish its relationship to be merely with one department of the College, even though it may in the past have requested that it's funds be used toward a particular school. It regards that school as part of the College as a whole and wishes itsconnection to be with the College as a whole.

Some misunderstanding may have arisen because of the fact that Hua Chung School of Science bears the name of Yale School of Science. I am sure we would all like to have that continue unless the continued use of the name might tend to further misunderstanding.

The enclosed letter does not mean any lessening of Yale-in-China's interest in Hua Chung College. I trust it will make the administration of the college departments more unified and a simplier matter for you.

With warmest regards, I am

Affectionately yours,

AMS:hp
Enc.

1065

Lobenstine
Sherman

New York, N.Y.,
November 15, 1940

Dr. Francis Wei, President,
Hua Chung College,
Hsichow, China.

Letter No. 18

Dear Dr. Wei:

My last letter to you was my No. 17 of September 30, 1940. My last letter from you was your N.Y. 14 of September 21. We are waiting, somewhat anxiously, for further communications from you, including the annual papers for the college year ending July 31, 1940 which had not reached Mr. Coe at the time of his last letter to me, dated November 3rd. We understand from your letter N.Y.14 that this report was mailed by you on September 21 and sent as registered ordinary mail.

I am particularly anxious to receive the signatures, in triplicate, of the members of the Executive Committee Pro-tem and the report of action by the Committee Pro-tem nominating a Western member to substitute for Mr. Coe in signing with you, in Mr. Coe's absence, checks on the Joint Account and a Chinese member to substitute for you in signing any such checks with Mr. Coe in your absence. This in accordance with the plan which I reported to you and which I believe you approve.

Mr. Coe was authorized by the Executive Committee of the Central China College Foundation, at its meeting on September 27, 1940, to sign as Treasurer of Central China College checks on the Joint Account with you, and his signature has been placed on record with the National City Bank, but we have not notified the bank that double signatures on such checks are necessary and shall not do so until we hear from you that the plan has been made effective. We have not received report of the action of the Executive Committee Pro-tem regarding this plan, which action you apparently expected promptly when your N.Y. 14 was written.

Since my letter No. 17 we have received no further information from the British Missions regarding their ability to send funds to their representatives in our college. If any embarrassment shall occur to these representatives because of failure to receive such funds, please notify us at once.

Inquiry has come to us from Yale-in-China as to the plan for using the surplus funds which are now on hand in the various special grants listed in the summary sheet which accompanied my letter No. 17 to you. This matter will receive attention at the next meeting of the Executive Committee of the Foundation. In the meantime I have called the attention of Yale-in-China to the 7th paragraph of my letter No. 17 to you, and our assurance that these surplus funds will be used only for the purposes specified in the grants. I suppose it is clearly understood by all concerned that the only expenditures

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which the College can incur during the year 1940-41 are those indicated in the budget for 1940-41 which was adopted at their meeting on July 2nd and revised at the meeting on September 27. The sources of income to meet these expenses are stated in the budget. It is expected that money will be withdrawn from present surpluses only to the extent necessary to make up for shortage in receipt of new funds. Is there any question about this in the minds of the Executive Committee Pro-tem?

We hope that unless the number of students finally marticulated is considerably greater than last year, you have deferred any appointments not made as of August 1st and will otherwise hold down all expenses not necessary for the health and comfort of the faculty members and students.

The action of the Senate and Executive Committee Pro-tem in providing subsidies which will increase the budget by N.C.$15,000. will undoubtedly be approved at the next meeting of the Executive Committee of the Trustees. Regulation No. 3 of the list of regulations approved at the meeting of the Executive Committee Pro-tem on September 19th, has caused considerable comment by members of our Board. It is hoped that no general change will be made in the regular salaries and that any additions shall be clearly understood to be for war conditions and subject to reduction as the cost of living shall go down.

I assume that the rate of exchange reported in the New York papers for Chinese currencies are substantially the same as are in effect in your locality. This morning these rates are Hong Kong 23.7; Shanghai 6.07. As exchange is figured at 8.33 for western funds in the budget, the probable need for additions to the Sustaining Fund appears to be slight and we must not call for such funds if they are not necessary.

I enclose a block of 25 blank checks on the National City Bank. These are to supplement the 50 which you have already received. Please note that the number 03030 stamped on the back is for the convenience of the Bank in checking the service of each check, this block of checks having been charged to you. A similar block of checks has been handed to Mr. Coe to take to Hsichow when he goes.

The balance in the Joint Account in the National City Bank as of October 22, 1940 was $18,484.30. This was after paying all your drafts to and including No. 24 ($9.00) with the exception of No. 13 ($300.) No. 22 and No. 23. We have no information from you regarding the two latter drafts or any others which you may have made since those. No deposits have been received in this account since July 2, 1940 when the bank received $6,103.05, being the drafts on the First National Bank & Trust Co. of New Haven. Kindly forward a list of new deposits and drafts with each of your letters to me.

We watch the newspapers daily for any item of news which may affect the progress and safety of the College. We hope and pray that recent developments indicate a withdrawal of active warfare from your vicinity.

My warmest regards are extended to all.

Yours very sincerely,

Orlando B. Lyford

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Hua Chung College
Hsichow, Tali
Yunnan, China.

Nov. 22, 1940

Yale in China School of Science
Office of the Dean

President Francis C. M. Wei,
Hua Chung College

My dear President Wei:

In compliance with the instruction of the Executive Committee, pro tem, I am writing this statement concerning the present situation in the school of Science.

Ever since the leave of Dr. B.K. Chen and the resignation of Dr. T. G. Djang as Head of the Chemistry Department, the School of Science has been very homogeneous in carrying on the work in the instructions and the research projects. However, it does not mean that there is no problem in the school. The small enrollment of students in the school and the difficulty in purchasing equipments and chemicals are the outstanding problems which we are very much concerned of. As long as these problems remain unsolved the feeling of dissatisfaction among the members of the School will naturally arise which may precipitate some unpleasant sequence.

Yours respectfully

(Signed) T.W. Zee

Dean of the School

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"COPY"

Hua Chung (Central China) College
Wuchang, China
Temporarily in Hsichow
Via Tali, Yunnan, China

November 30, 1940.

Rev. Arthur M. Sherman, S.T.D.
President, Board of Founders, Hua Chung College,
406 Sycamore Street
Cincinnati, Ohio, U.S.A.

Dear Dr. Sherman,

I received your kind letter of Oct. 21 on Nov. 12. It was so good to hear from you again after the General Convention.

Last week I wrote to Mr. R.A.Smith commenting on some of the actions of the Founders, meeting on Sept. 27 the minutes of which were received in the same mail as your letter and were presented to the Executive Committee pro tem. Professor Anderson, secretary of the Committee, is writing giving his personal reaction to the action on sending to the Hankow Diocesan Union Middle School in Chennan US$1,000 as a gift from the Hua Chung Board and I shall send this letter to Mr. Smith.

I have already reported to the Founders through Mr.Smith the enrolment in the College this term and in my last letter I tried to explain why the number of students is not larger. We are doing everything possible to give publicity to the College and I have written to Samuel Li, B.A.Boone 1926 with many years of experience as Deputy Commissioner of Police in the British Concession in Tientsin and now studying in the States, whether he would be willing to join us as Publicity Agent. He has not replied yet.

It is not at all certain that Edmund Hsu will be able to come to Hsichow even next summer if we should have to remain here. He is now teaching in St.John's University, Shanghai. I have written to him explaining our plan to develop the theological work in the College as soon as possible. Carl Liu has been investigating the local religion under my supervision and has been doing very good work. I hope to have the first instalment of his report published in the Chinese Recorder very soon. I am also directing a postgraduate student in the Union Theological College with a fellowship from the Nanking Theological Seminary in the study of Buddhism, but he is more elementary in the subject.

As I wrote to Mr. Smith last week, the need for a missionary teacher in the College at present is Economics. We hope Yale will be able to send us a really good man in that field. Next to economics come English, Biology, and Sociology in that order. We have not been able to appoint a physician yet for the College. The local hospital has now a qualified doctor with many years of experience in the Christian hospital in Hofei where Dr.Wakefield used to serve before he came to us, and he is a good Christian. Our patients have been going to him and we have been trying to get a contract with the hospital for our medical care. Apparently the Canadian doctors are not evacuating yet from the occupied areas. I have written to Bishop Gilman asking him to be on the lookout for us for an available missionary doctor. It is impossible to get a Chinese doctor for our post.

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"COPY"

Hua Chung (Central China) College
Wuchang, China
Temporarily in Hsiakow
Via Tali, Yunnan, China

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President, Board of Founders, Hua Chung College,
406 Sycamore Street
Cincinnati, Ohio, U.S.A.

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Yours affectionately,

(Signed) Francis C.M.Wei

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occupied areas. I have written to Bishop Gilman asking him to be on care. As the situation between America and Japan becomes more tense I begin to worry again about the possibility of having money sent from the States or having U.S. checks cashed in China or Hong Kong for our purpose. In I am going to write to Mr. Lyford on this matter. The radio news during the last few days sounds as if Japan is getting ready for war with America. It has been rumored that Yenanling and the PUMC have both been closed, but the news has not been confirmed.

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With kindest regards,

Yours affectionately,

(signed) Francis C.M.Wei

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CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

華中大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

私立
校長室
OFFICE OF THE PRESIDENT

November 30, 1940.

Dear Dr. Sherman,

I wish to add a personal confidential letter to the official one I have just written, and it is chiefly on the Church situation in this part of the country in particular and in South China under the C.M.S. in general. A few facts will indicate what I mean.

Bishop Hall shortly after the consecration of Bishop Tsu ordained to the diaconate a Presbyterian Christian with his college training in St. John's and his theological training in Yenching. He has been in Hsichow for almost three months, partly as a member of the Canton Union Theological College and partly as a pioneer worker of the Sheng Kung Hui to start work in this aprt of the country which by aggreement between the Churches meeting in Kunming last March, has been assigned to the SHeng Kung Hui as a measure of church comity. But this new deacon as far as Carl Liu and I can see, does not know a thing about the tradition of the Anglican communion and he does not care to learn. He does not ever get near to us. We have a Sheng Kung Hui Fellowship in the College and he has never tried to come to the meetings except the first when we gave him a reception. He goes to Tali every weekend and on tha excuse he has ne ver been to our Holy Communion since he came to Hsichow on Sept. 9. This seems strange to all of us Sheng Kung members. Now Bishop Tsu is planning to advance him to the priesthood as soon as possible!

Mr Gaunt, formerly of the Central Theological School in Nanking as a lecturer of Church History representing the CMS and now a priest in Kunming, is visiting us here. He talked to me yesterday asking why we should have our own Communion Service Sunday morning while the Free Churches have theirs separately. He seems to think it of no matter if we should join them in intercommunion or even in having a Union Communion service with them. I told him that since our Wuchang days we have been inviting communicants of all churches to join us in our Communion, as we are cooperating in educ tional work, that I myself as a layman have been on special occasions participating in the communion services of the Free Churches although I make it a point to have my communion in the Anglican Church regularly, and that it would be a different matter if he as a clergyman in the Church should communicate in other churches not in communion with our Church. I told him also that it would be a serious matter if he as a minister in the Church should join with non-episcopal ministers in the cebelrating of the Holy Communion which ought to have first the permission of the Bishop. I told him further that it would not help matters towards Church Reunion by having things in irregular manners.

The new deacon has been startng work in the district of Tali for the Sheng Kung Hui, but I am sure he is not starting it as SKH work.

The Union Theological College has in it a Sheng Kung Hui share but the Sheng Kung Hui students are getting no SKH training whatsoever since Mr. Allen left here in July. Nobody seems to care. The new deacon certainly cannot do it as he has no SKH training himself and no one would ask Carl Liu to help.

Yours affectionately,
Francis C. Lutz

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December 9, 1940

President C. M. Wei
Hua Chung College
Hsichow, Yunnan, CHINA

My dear Dr. Wei,

Thank you for your thoughtful letter of October 29, in which you discuss the desirable qualifications for some religious leader who might come out from America or Great Britain during the year 1940-41 for a lectureship in the Colleges.

We are passing along your letter for the thoughtful study of the special committee which is now working in this field. We hope that they may succeed in finding a leader who will combine the necessary qualifications for most effective work.

It has been a real pleasure this fall to meet Mr. John Coe and to get first hand information from him as to how the work of Hua Chung is going. All of our Colleges are facing severe problems these days, but we are proud of the way in which they are carrying on in spite of them. Sooner or later warfare always comes to an end and peace returns. We are anxious that everything possible shall be done to enable the Colleges both to serve in war time and to be ready for even larger tasks when peace is restored.

With personal regards, I am

Very cordially yours,

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私立華中大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
校長室
OFFICE OF THE PRESIDENT
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

December 11,1940.

Dear Dr. Sherman,

As I did in my last letter to you, I am adding another personal letter to my official one.

The problem of religious work in an institution like ours always requires careful handling. For the last eleven years during my administration as president I have been taking the position that my duty in this matter is to see to it that all the missions co-operating in the College should have their freedom and their proper shares in the religious work. I believe in Church Reunion but I believe that the immediate step to take is co-operation between the churches. There is always the danger to force any step for which people are not ready. That would simply create misunderstanding and delay the realization of our hope.

In Wuchang the Episcopal group was under strong leadership and my business was to push the other Missions in their religious activities. Our own programme in Hsichow is not so vigorous. I have to throw more of my weight into it and watch its interests more. We have so few aside from the Millers in the College now who really understand what our Church stands for and what our tradition is. The main difficulty is that other people do not have the same conception of the Church as we do. Church reunion to them means something quite simple and easy. Not so with us, much as we desire it. And they do not have the same idea of church order and discipline as ours.

Some people had been talking about a Union Communion service for all the churches with ministers of all the churches participating in the celebration on Christmas Day. I felt I had to watch that carefully. My position was and still is that if Bishop Gilman as Bishop of Hankow should have sanctioned it I would not say anything, whatever my own feeling might be in the matter, as the Bishop has written to Carl Liu that the Episcopal work in the College remains under him. The Bishop has not been consulted, and I spoke strongly against the proposal in the meeting of the Chapel Committee yesterday. The following action was taken and I hope wou would agree to it. I have reported it to Bishop Gilman.

> Resolved: that a joint service be held on Christmas Day at 9:30 A.M. to be conducted by the Rev. L. Constantine (Methodist), the sermon to be preached by Dr. Kunkle (Presbyterian), this service to be followed immediately by the celebration of the sacrament of the Holy Communion according to the order of the Sheng Kung Hui, the Rev. Carl Liu celebrating.

Our Communion has since our Wuchang days always been open to communicants of the other churches as well, and I understand that Carl may ask Dr. Kunkle and Mr. Constantine to read the Epistle

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HUA CHUNG (CENTRAL CHINA) COLLEGE
Affiliated with the University of Nanking, Nanking, China
Sponsored by the Methodist Episcopal Church, the Presbyterian Church in the U.S.A., the Disciples of Christ Foreign Christian Missionary Society, the Board of Missions of the Methodist Church, the Board of Foreign Missions of the Presbyterian Church in the U.S.A., the Board of Missions of the Protestant Episcopal Church, the Board of Foreign Missions of the Reformed Church in America, the Board of Foreign Missions of the Reformed Church in the United States, the Board of Foreign Missions of the United Brethren Church, the Board of Foreign Missions of the United Presbyterian Church of North America, the Yale-in-China College, the Griffith John College, the Huping College, the Wesley College, the Yale-in-China College

Yours affectionately,

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AIA TAHUNG, HANKOW, CHINA

With best wishes,

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and the Gospel, leaving however the rest of the service entirely to himself. I do not want any misunderstanding caused in the Church in America or in China in matters like this.

with best wishes,

Yours affectionately

/s/ Francis C. M. Wei

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"COPY"

Hua Chung (Central China) College

December 11, 1940.

Rev. A.M. Sherman, S.T.D.
President, Hua Chung Board of Directors,
412 Sycamore Street
Cincinnati, Ohio, U.S.A.

Dear Dr. Sherman:

Yesterday I received your letter of November 12 with a copy of Dr. Lobenstine's letter to you enclosed. The letter from you and a copy of Dr. Lobenstine's letter to you for the Dean of the Yale-in-China School of Science in College were handed to Dean Zee as soon as your letter was received.

I am very much interested in the statement of the position of the trustees of the Yale-in-China Association as reported to the Hua Chung Board in Dr. Lobenstine's letter to you dated November 4, 1940. When the Executive Committee pro tem meets next Monday I shall report it. It may help to clarify certain matters.

Our medical problem is not yet entirely solved. As I wrote before the local hospital has now a qualified doctor and our patients have been going there for treatment. We tried to get a contract with the hospital for our medical care but they were so exacting and in many ways so unreasonable in their attitude that the contract could not be carried through. The only way is to look for our own physician. It is impossible to get a doctor in China these days. I have written to Hankow asking Bishop Gilmqn to be on the lookout for a docotr for us in case some of the mission doctors should have to evacuate but so far I have received no answer. Would it be possible for the Founders or any of the Co-operating Missions there send us a doctor? It may be too much to hope under the circumstances. In the meanwhile our people simply go to the local hospital as out-patients. They have wards there too charging rather highly. We still keep our own infirmary with two nursesand a stock of drugs.

Christmas is approaching. We think of the suffering not only in China but also in Europe. I am starting to read Isaiah Ch.40-55 over again. I finished reading the Book of Job and gave an address on the problem of the Suffering of the Innocent in the College Chapel three Sundays ago. But Christians are never hopeless.

With Christmas and New Year greetings to you, members of the Board of Founders and my friends in Cincinnati, I am

Yours sincerely,

President.

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私立中華大學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

校長室
OFFICE OF THE PRESIDENT

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

December 12, 1940.

N.Y.16.

Mr. Oliver S. Lyford, Treasure,
Hua Chung Board of Founders,
230 Park Avenue,
New York City, U.S.A.

Dear Mr. Lyford,

Your letter No.18, dated November 15, 1940, was received on Dec. 11. My last letter to you was N.Y. 15 dated Oct. 12. For the last two months I have been writing to Mr. Smith in New Haven/answer to /in communications from him, and I believe that copies have been sent to you by the New Haven office.

The block of blank checks enclosed in your letter of Nov.15 has been safely received and has been turned over to the Treasure's Office for safe-keeping and use.

The rate of exchange has come down from 1:25 to 1:20 in Kunming owing we believe largely to speculation after the American Loan. We adhere to the policy of exchanging only for use to avoid the risk of speculating, especially when we here have so little information to base our judgment upon.

In my last letter to Mr. Smith I enclosed in report to you the checks that we have written against our joint account in New York. When we sell a check it is sometimes difficult to tell when the check will be presented for payment in New York.

We have not taken any action to revise the regular College Salary Scale. The likelihood is that the scale will not be revised, but instead we shall if necessary continue the present plans of subsidies. Revision of the regular salary scale would increase the income of the better paid people as well as the middle class people, but the low salary people, mostly juniors many of whom have large families, would not be as much profited as by the subsidy scheme now in force. Subsidies could be removed or decreased according to price levels.

No vacancies have been filled after the beginning of the present fiscal year on Aug.1. But as we feel it necessary to develop the department of Economics-Commerce into a School in view of the probability that the Government will not allow the School of Education to continue after all our present education students have graduated in three and a half years, we must appoint another senior man for economics so soon as we can find the suitable candidate. There is a great demand for men trained in economics. It does not mean however that we are going to give up our work in Education, even our School of Education may not be able to continue as at present. I am formulating a scheme for the College to help improve the Christian Middle Schools in Central China after our return to Wuchang.

As to surpluses the Founders may rest assured that we shall never

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shift funds from one category to another without the explicit permission of the Founders and the concurrence of the donor. Money will be withdrawn from the surpluses only to meet deficits caused by shortage of income from the repective items.

I hope the Annual Financial Report prepared by Mr. Tan the Acting Treasure and sent to Mr. Coe by me has already been received.

The Signatures in triplicates for checks on our Joint Account in New York according to actions of the Executive Committee pro tem have already been sent to Mr. Smith and they ought to have reached you before this.

So far we have had no word from the British Missions that they are unable to continue their support for Hua Chung work. I have informed the missionary members on the Faculty representing the two British Boards that it is the desire of the Founders for them to continue in their work in the College even in the eventuality of financial difficulties at the British end, as the Founders would do their best to assist in that case.

The situation in the whole world is still obscure although we feel more optimistic for China with the definite attitude of America and Great Britain in favor of us now. But the Far East may get into more trouble before very long. People are afraid that Hongkong may be involved inside of half a year. In case of these eventualities, what methods you would employ to get funds to the College in Hsichow, if American checks could not be sold in Kunming? I have asked Mr. Smith in a previous letter to him to raise the question with you. We hesitate to keep too much money in national currency in the banks in Kunming or Hsiakwan. The Hsiakwan banks do not do foreign exchange.

As the minutes of the Executive Committee pro tem and the letter from Dean Zee show, whatever personal friction among the faculty members there was in the past has been ironed out. Things are working smoothly. There may be some under-current still in the Science Faculty, but it is not serious. I am watching it closely.

Christmas is approaching. But we are still fighting for peace. Will peace come after the wars are over? Christians never lose hope. The Book of Job gave me much comfort when I studied it again for an address in the Chapel on e Sunday, and I am re-reading the Second Isaiah, which is my Christmas greetings to all my friends the world over.

With the best wishes for Christmas and New Year to you and your family, members of the Board of Founders and all my friends in America and England, praying for peace and international justice,

Yours sincerely,

Francis C. M. Wei

President.

1080

December 14, 1940

President Francis C. M. Wei
c/o American Express Company
4 Des Voeux Road Central
Hong Kong, China

Dear Dr. Wei:

As suggested in a recent letter, a calendar of reports has been prepared for use in connection with getting these reports to our New York office at the time when they need to be used. In sending out this calendar, we hope that it will prove helpful as a permanent schedule for such reports. The dates are the dates on which the reports should be mailed from China in order to reach us by the proper time. Here in New York we will have a calendar which will indicate when we need to send a reminder to you of each report, and this will be done so as to call attention to the calendar.

This may at first thought sound as though we are perhaps overdoing the reminding about the reports, but we have discovered that it is best to do the reminding before the reports are needed, rather than to depend upon cable requests as we have so frequently done in the past.

We know we can count on you for full cooperation in the handling of these reports, and any failure heretofore has been because of our neglect in not keeping the matter before you. This neglect on our part is the item which we are trying to avoid.

Sincerely yours,

Secretary

JIP:VW
Enc.

Copy to: Mr. John L. Coe

Via S.S. "Pres. Taft"
from San Francisco, Calif.

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CALENDAR OF REPORTS
from
HUA CHUNG COLLEGE

Report	Date to be Mailed from China
1. Statistics for Annual Report	July 15
2. Annual Financial and Foundation Reports:-	
(a) Report to the Board of Regents of the University of the State of New York	July 15
(b) Field Treasurer's Report	August 1
(c) Report on Rockefeller Foundation Grant	August 1
3. Scholarship Applications for the Following Year	September 1
4. Report by Cable on Opening Enrollment	September 15
5. Proposed Budget for the Coming Year	February 15
6. Report for Annual Meeting of Board in America	March 1
7. List of Staff Members to be on Furlough in America:-	
(a) Preliminary	April 15
(b) Final Changes	July 1

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President Francis Wei
Hua Chung College
Hsichow, Yunnan
CHINA

My dear Dr. Wei,

One of our American friends who gives fairly regularly in modest amounts for Hua Chung College has recently made a request to us. He states that he would like to "receive a letter, say 200 to 250 words, in English from some student in Hua Chung College; not necessarily a letter for publication, but a simple account of conditions under which student life is carried on." This donor is Mr. Garth Cate, one of the editors of the New York World-Telegram. While he has not given in large amounts, he has befriended us in a number of ways, and it is well worth our while to maintain and strengthen his friendship.

We dislike bothering you about details of this sort. But we would be grateful if you could pass along this request to the proper member of your staff who might ask some attractive student with a good command of English to write a letter to Mr. Cate along the lines he has indicated. It would be most helpful if a picture of the student could also be enclosed. Any kind of an informal snapshot would be good, so long as it gives a pleasant and attractive impression. If the letter and picture could be sent to our office here, I would pass it along to Mr. Cate.

In the hope that 1941 will bring us better times than we have seen during 1940, I am

Very cordially yours,

BAG:MS

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